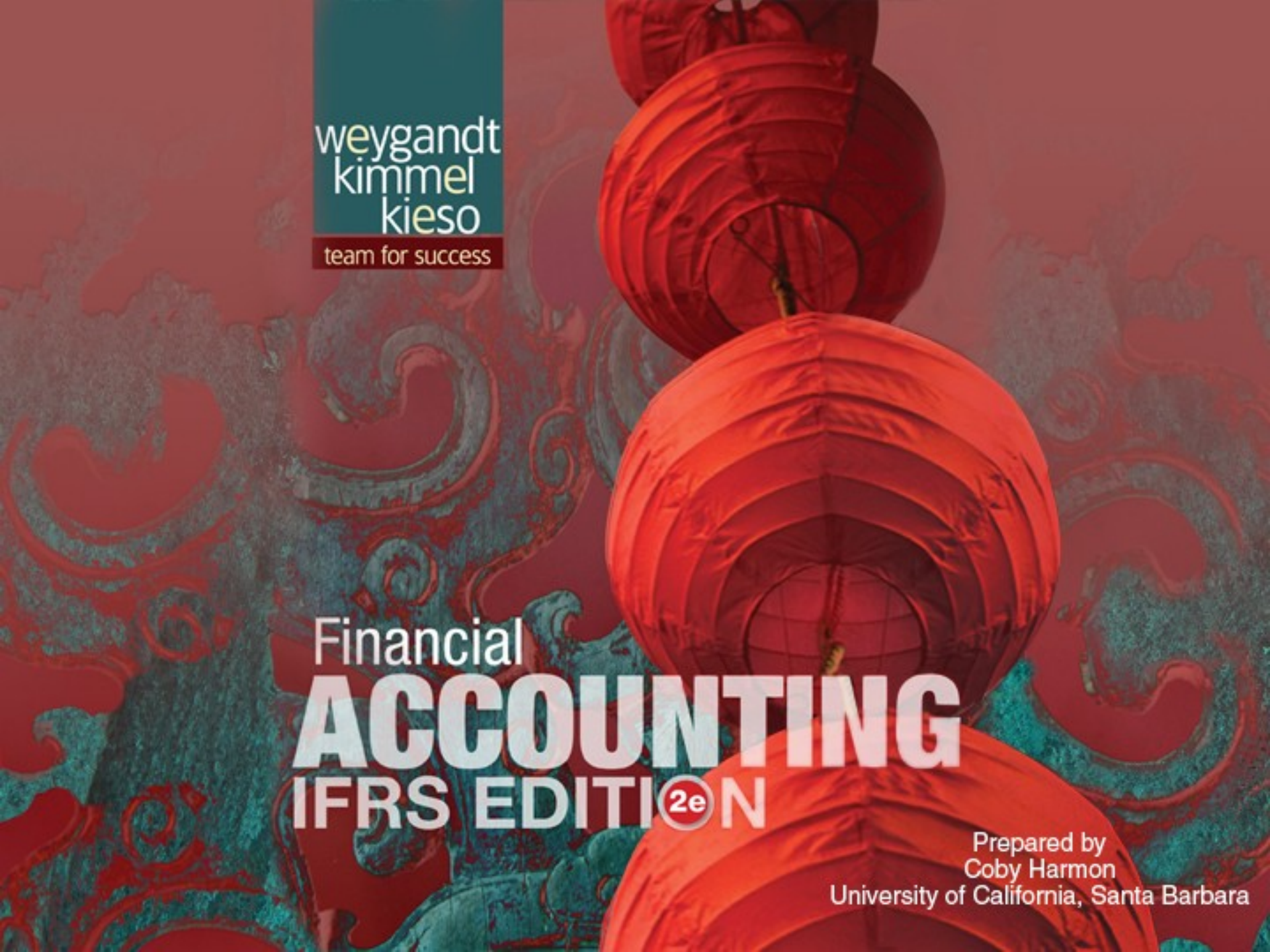


The background of the book cover features a repeating pattern of large, teal-colored interlocking gears. Overlaid on this pattern are several large, red, spherical lanterns with horizontal ridges, hanging from above. The overall color scheme is dominated by red and teal.

weygandt
kimmel
kieso

team for success

Financial
ACCOUNTING
IFRS EDITION ^{2e}N

Prepared by
Coby Harmon
University of California, Santa Barbara

Chapter 7

Fraud, Internal Control, and Cash

Learning Objectives

After studying this chapter, you should be able to:

1. Define fraud and internal control.
2. Identify the principles of internal control activities.
3. Explain the applications of internal control principles to cash receipts.
4. Explain the applications of internal control principles to cash disbursements.
5. Describe the operation of a petty cash fund.
6. Indicate the control features of a bank account.
7. Prepare a bank reconciliation.
8. Explain the reporting of cash.

Preview of Chapter 7

FRAUD, INTERNAL CONTROL, AND CASH

Fraud and Internal Control	Cash Controls	Control Features: Use of a Bank	Reporting Cash
<ul style="list-style-type: none">• Fraud• Internal control• Principles of internal control activities• Limitations	<ul style="list-style-type: none">• Cash receipts controls• Cash disbursements controls	<ul style="list-style-type: none">• Making deposits• Writing checks• Bank statements• Reconciling the bank account• Electronic funds transfer (EFT) system	<ul style="list-style-type: none">• Cash equivalents• Restricted cash

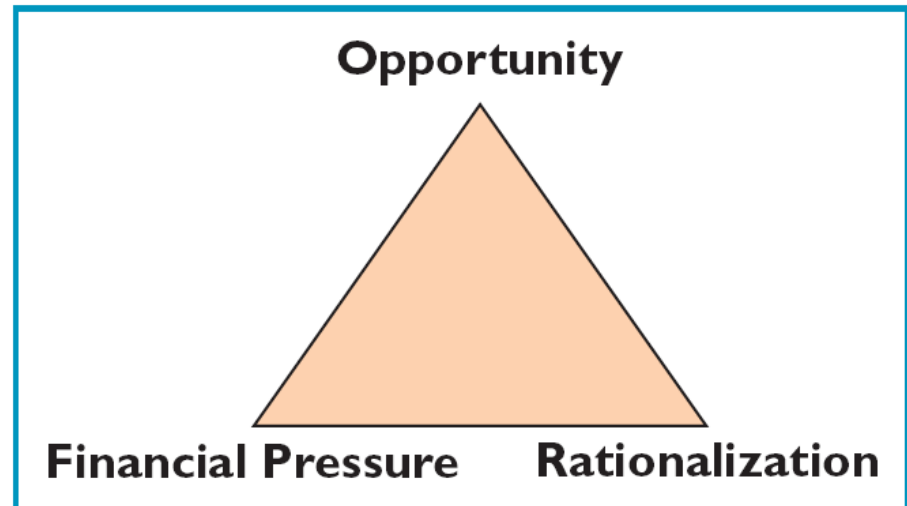
Fraud and Internal Control

Fraud

Dishonest act by an employee that results in personal benefit to the employee at a cost to the employer.

Three factors that
contribute to
fraudulent activity.

Illustration 7-1



Fraud and Internal Control

Internal Control

Methods and measures adopted to:

1. Safeguard assets.
2. Enhance accuracy and reliability of accounting records.
3. Increase efficiency of operations.
4. Ensure compliance with laws and regulations.

Fraud and Internal Control

Internal Control

Five Primary Components:

1. Control environment.
2. Risk assessment.
3. Control activities.
4. Information and communication.
5. Monitoring.

PEOPLE, PLANET, AND PROFIT



And the Controls Are . . .

Internal controls are important for an effective financial reporting system. The same is true for sustainability reporting. An effective system of internal controls for sustainability reporting will help in the following ways: (1) prevent the unauthorized use of data; (2) provide reasonable assurance that the information is accurate, valid, and complete; and (3) report information that is consistent with the overall sustainability accounting policies. With these types of controls, users will have the confidence that they can use the sustainability information effectively.

Some regulators are calling for even more assurance through audits of this information. Companies that potentially can cause environmental damage through greenhouse gases are subject to reporting requirements as well as companies in the mining and extractive industries. And as demand for more information in the sustainability area expands, the need for audits of this information will grow.



Why is sustainability information important to investors?

Fraud and Internal Control

Principles of Internal Control Activities

Establishment of Responsibility

Control is most effective when only one person is responsible for a given task.

Segregation of Duties

Related duties should be assigned to different individuals.

Documentation Procedures

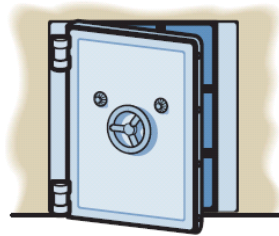
Companies should use prenumbered documents and all documents should be accounted for.

Fraud and Internal Control

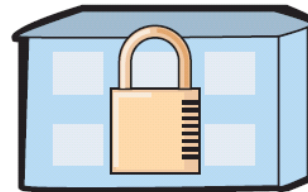
Principles of Internal Control Activities

Illustration 7-2

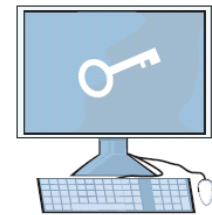
Physical Controls



Safes, vaults, and safety deposit boxes for cash and business papers



Locked warehouses and storage cabinets for inventories and records



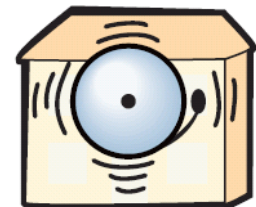
Computer facilities with pass key access or fingerprint or eyeball scans



Television monitors and garment sensors to deter theft



Time clocks for recording time worked



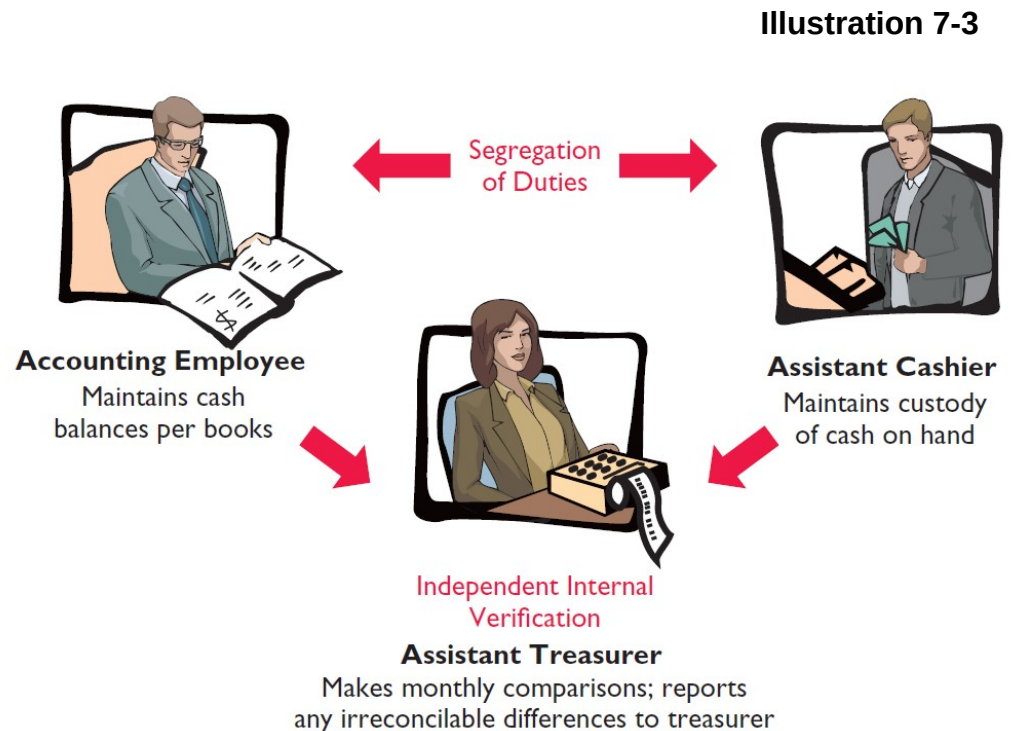
Alarms to prevent break-ins

Fraud and Internal Control

Principles of Internal Control Activities

Independent Internal Verification

1. Records periodically verified by an employee who is independent.
2. Discrepancies reported to management.



Fraud and Internal Control

Principles of Internal Control Activities

Human Resource Controls

1. Bond employees.
2. Rotate employees' duties and require vacations.
3. Conduct background checks.



ANATOMY OF A FRAUD

Maureen Frugali was a training supervisor for claims processing at Colossal Healthcare. As a standard part of the claims processing training program, Maureen created fictitious claims for use by trainees. These fictitious claims were then sent to the accounts payable department. After the training claims had been processed, she was to notify Accounts Payable of all fictitious claims, so that they would not be paid. However, she did not inform Accounts Payable about every fictitious claim. She created some fictitious claims for entities that she controlled (that is, she would receive the payment), and she let Accounts Payable pay her.

Total take: \$11 million

The Missing Control

ANATOMY OF A FRAUD

Lawrence Fairbanks, the assistant vice-chancellor of communications at Aesop University, was allowed to make purchases of under \$2,500 for his department without external approval. Unfortunately, he also sometimes bought items for himself, such as expensive antiques and other collectibles. How did he do it? He replaced the vendor invoices he received with fake vendor invoices that he created. The fake invoices had descriptions that were more consistent with the communications department's purchases. He submitted these fake invoices to the accounting department as the basis for their journal entries and to the accounts payable department as the basis for payment.

Total take: \$475,000

The Missing Control

ANATOMY OF A FRAUD

Angela Bauer was an accounts payable clerk for Aggasiz Construction Company. She prepared and issued checks to vendors and reconciled bank statements. She perpetrated a fraud in this way: She wrote checks for costs that the company had not actually incurred (e.g., fake taxes). A supervisor then approved and signed the checks. Before issuing the check, though, she would “white-out” the payee line on the check and change it to personal accounts that she controlled. She was able to conceal the theft because she also reconciled the bank account. That is, nobody else ever saw that the checks had been altered.

Total take: \$570,000

The Missing Control

ANATOMY OF A FRAUD

To support their reimbursement requests for travel costs incurred, employees at Mod Fashions Corporation's design center were required to submit receipts. The receipts could include the detailed bill provided for a meal, or the credit card receipt provided when the credit card payment is made, or a copy of the employee's monthly credit card bill that listed the item. A number of the designers who frequently traveled together came up with a fraud scheme: They submitted claims for the same expenses. For example, if they had a meal together that cost \$200, one person submitted the detailed meal bill, another submitted the credit card receipt, and a third submitted a monthly credit card bill showing the meal as a line item. Thus, all three received a \$200 reimbursement.

Total take: \$75,000

The Missing Control

ANATOMY OF A FRAUD

At Centerstone Health, a large insurance company, the mailroom each day received insurance applications from prospective customers. Mailroom employees scanned the applications into electronic documents before the applications were processed. Once the applications are scanned they can be accessed online by authorized employees. Insurance agents at Centerstone Health earn commissions based upon successful applications. The sales agent's name is listed on the application. However, roughly 15% of the applications are from customers who did not work with a sales agent. Two friends—Alex, an employee in record keeping, and Parviz, a sales agent—thought up a way to perpetrate a fraud. Alex identified scanned applications that did not list a sales agent. After business hours, he entered the mailroom and found the hardcopy applications that did not show a sales agent. He wrote in Parviz's name as the sales agent and then rescanned the application for processing. Parviz received the commission, which the friends then split.

Total take: \$240,000

The Missing Control

Total take: \$240,000

The Missing Control

Physical controls. Centerstone Health lacked two basic physical controls that could have prevented this fraud. First, the mailroom should have been locked during nonbusiness hours, and access during business hours should have been tightly controlled. Second, the scanned applications supposedly could be accessed only by authorized employees using their passwords. However, the password for each employee was the same as the employee's user ID. Since employee user-ID numbers were available to all other employees, all employees knew all other employees' passwords. Unauthorized employees could access the scanned applications. Thus, Alex could enter the system using another employee's password and access the scanned applications.

ANATOMY OF A FRAUD

Bobbi Jean Donnelly, the office manager for Mod Fashions Corporations design center, was responsible for preparing the design center budget and reviewing expense reports submitted by design center employees. Her desire to upgrade her wardrobe got the better of her, and she enacted a fraud that involved filing expense-reimbursement requests for her own personal clothing purchases. She was able to conceal the fraud because she was responsible for reviewing all expense reports, including her own. In addition, she sometimes was given ultimate responsibility for signing off on the expense reports when her boss was “too busy.” Also, because she controlled the budget, when she submitted her expenses, she coded them to budget items that she knew were running under budget, so that they would not catch anyone’s attention.

Total take: \$275,000

The Missing Control

ANATOMY OF A FRAUD

Ellen Lowry was the desk manager and Josephine Rodriguez was the head of housekeeping at the Excelsior Inn, a luxury hotel. The two best friends were so dedicated to their jobs that they never took vacations, and they frequently filled in for other employees. In fact, Ms. Rodriguez, whose job as head of housekeeping did not include cleaning rooms, often cleaned rooms herself, “just to help the staff keep up.” Ellen, the desk manager, provided significant discounts to guests who paid with cash. She kept the cash and did not register the guest in the hotel’s computerized system. Instead, she took the room out of circulation “due to routine maintenance.” Because the room did not show up as being used, it did not receive a normal housekeeping assignment. Instead, Josephine, the head of housekeeping, cleaned the rooms during the guests’ stay.

Total take: \$95,000

The Missing Control

ACCOUNTING ACROSS THE ORGANIZATION



Internal Control and the Role of Human Resources

Companies need to keep track of employees' degrees and certifications to ensure that employees continue to meet the specified requirements of a job. Also, to ensure proper employee supervision and proper separation of duties, companies must develop and monitor an organizational chart. When one corporation went through this exercise, it found that out of 17,000 employees, there were 400 people who did not report to anyone. The corporation also had 35 people who reported to each other. In addition, if an employee complains of an unfair firing and mentions financial issues at the company, human resources should refer the case to the company audit committee and possibly to its legal counsel.



Why would unsupervised employees or employees who report to each other represent potential internal control threats? (See page 362.)



Fraud and Internal Control

Limitations of Internal Control

- ◆ Costs should not exceed benefit.
- ◆ Human element.
- ◆ Size of the business.

ETHICS INSIGHT



Big Theft at Small Companies

A survey of fraud examiners indicates that businesses with fewer than 100 employees are most at risk for employee theft. In fact, 38% of frauds occurred at companies with fewer than 100 employees. The median loss at small companies was \$200,000, which was higher than the median fraud at companies with more than 10,000 employees (\$147,000). A \$200,000 loss can threaten the very existence of a small company.

Source: 2008 Report to the Nation on Occupational Fraud and Abuse, Association of Certified Fraud Examiners, www.acfe.com/documents/2008-rttn.pdf, p. 26.



Why are small companies more susceptible to employee theft? (See page 362.)



Cash Controls

Cash Receipts Controls

Establishment of Responsibility

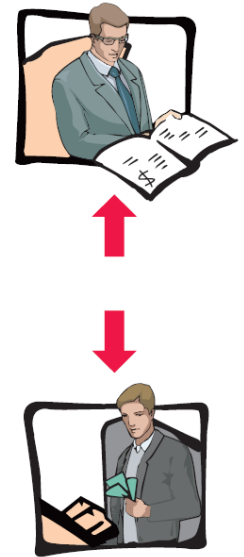
Only designated personnel are authorized to handle cash receipts (cashiers)



Illustration 7-4

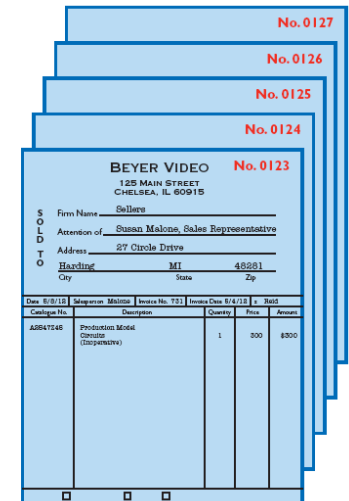
Segregation of Duties

Different individuals receive cash, record cash receipts, and hold the cash



Documentation Procedures

Use remittance advice (mail receipts), cash register tapes, and deposit slips

An illustration of a stack of remittance advice forms. The top form is from "BEYER VIDEO" and includes fields for Firm Name, Attention of, Address, City, State, and Zip. It also has a table for recording transactions with columns for Catalog No., Description, Quantity, Price, and Amount. The form is numbered "No. 0123" in the top right corner. Below the form, there are three small squares representing checkboxes or indicators.

Cash Controls

Cash Receipts Controls

Independent Internal Verification

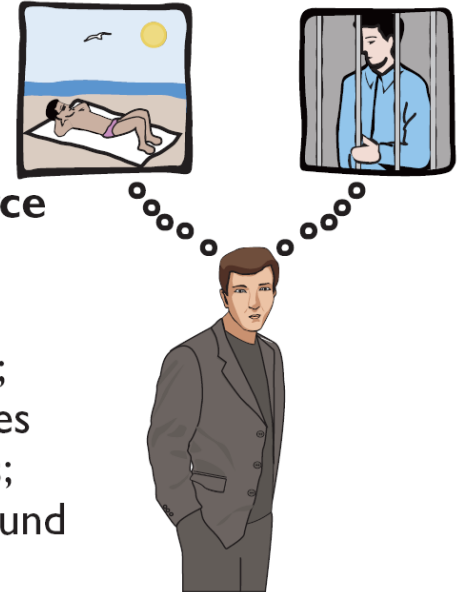
Supervisors count cash receipts daily; treasurer compares total receipts to bank deposits daily



Illustration 7-4

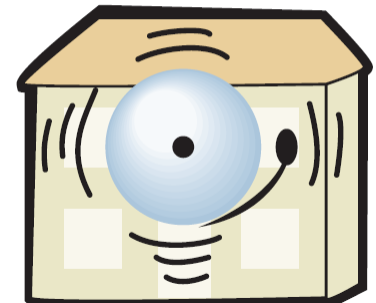
Human Resource Controls

Bond personnel who handle cash; require employees to take vacations; conduct background checks



Physical Controls

Store cash in safes and bank vaults; limit access to storage areas; use cash registers



Cash Receipts Controls

Important internal control principle—segregation of record-keeping from physical custody.

Clerk
Rings up sales, counts cash

Supervisor
Removes locked cash register tape

Cashier
Counts cash, prepares deposit slips

Accounting Department
Records journal entry

Bank

Deposit slip

Sends cash

Sends cash register tape

Sends cash and deposit slip

Sends deposit slip

Cash Controls

Cash Receipts Controls

Mail Receipts

- ◆ Mail receipts should be **opened by two people**, a list prepared, and each check endorsed.
- ◆ Each mail **clerk signs the list** to establish responsibility for the data.
- ◆ **Original copy of the list**, along with the checks, is sent to the cashier's department.
- ◆ **Copy of the list** is sent to the accounting department for recording. Clerks also keep a copy.

Cash Controls

Review Question

Permitting only designated personnel to handle cash receipts is an application of the principle of:

- a. segregation of duties.
- ☒ b. establishment of responsibility.
- c. independent check.
- d. other controls.

Cash Controls

Cash Disbursements Controls

Generally, internal control over cash disbursements is more effective when companies **pay by check**, rather than by cash.

Applications:

- ◆ **Voucher system**
- ◆ **Petty cash fund**

Cash Controls

Cash Disbursements Controls

Establishment of Responsibility

Only designated personnel are authorized to sign checks (treasurer) and approve vendors



Illustration 7-6

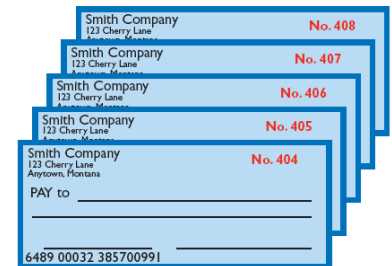
Segregation of Duties

Different individuals approve and make payments; check signers do not record disbursements



Documentation Procedures

Use prenumbered checks and account for them in sequence; each check must have an approved invoice; require employees to use corporate credit cards for reimbursable expenses; stamp invoices "paid."



Cash Controls

Cash Disbursements Controls

Independent Internal Verification

Compare checks to invoices; reconcile bank statement monthly



Illustration 7-6

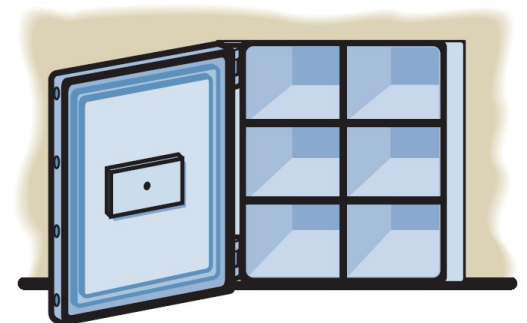
Human Resource Controls

Bond personnel who handle cash; require employees to take vacations; conduct background checks



Physical Controls

Store blank checks in safes, with limited access; print check amounts by machine in indelible ink



Cash Controls

Review Question

The use of prenumbered checks in disbursing cash is an application of the principle of:

- a. establishment of responsibility.
- b. segregation of duties.
- c. physical, mechanical, and electronic controls.
- ☒ d. documentation procedures.

Cash Controls

Cash Disbursements Controls

Voucher System

- ◆ Network of approvals, by authorized individuals, to ensure all disbursements by check are proper.
- ◆ A **voucher** is an authorization form prepared for each expenditure.

Cash Controls

Cash Disbursements Controls

Petty Cash Fund - Used to pay small amounts.

Involves:

1. establishing the fund,
2. making payments from the fund, and
3. replenishing the fund.

Cash Controls

Illustration: If Zhu Company decides to establish a NT\$3,000 fund on March 1, the journal entry is:

Mar. 1	Petty cash	3,000
	Cash	3,000

Cash Controls

Illustration: Assume that on March 15 Zhu's petty cash custodian requests a check for NT\$2,610. The fund contains NT\$390 cash and petty cash receipts for postage NT\$1,320, freight-out NT\$1,140, and miscellaneous expenses NT\$150. The general journal entry to record the check is:

Mar. 15	Postage expense	1,320
	Freight-out expense	1,140
	Miscellaneous expense	150
	Cash	2,610

Cash Controls

Illustration: Occasionally, the company may need to recognize a cash shortage or overage. Assume that Zhu's petty cash custodian has only NT\$360 in cash in the fund plus the receipts as listed. The request for reimbursement would, therefore, be for NT\$2,640, and Zhu would make the following entry:

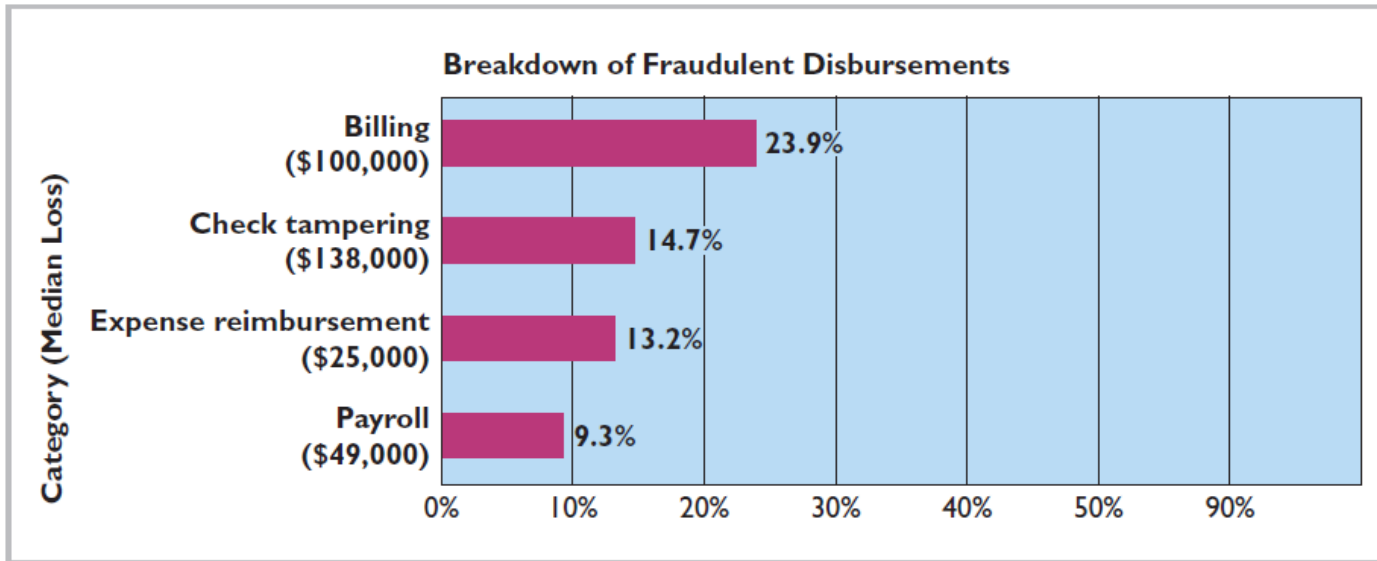
Mar. 15	Postage expense	1,320
	Freight-out expense	1,140
	Miscellaneous expense	150
	Cash over and short	30
	Cash	2,640

ETHICS INSIGHT



How Employees Steal

A recent study found that two-thirds of all employee thefts involved a fraudulent disbursement by an employee. The most common form (28.3% of cases) was fraudulent billing schemes. In these, the employee causes the company to issue a payment to the employee by submitting a bill for non-existent goods or services, purchases of personal goods by the employee, or inflated invoices. The following graph shows various types of fraudulent disbursements and the median loss from each.



Source: 2008 Report to the Nation on Occupational Fraud and Abuse, Association of Certified Fraud Examiners, www.acfe.com/documents/2008_rtnn.pdf, p. 13.



How can companies reduce the likelihood of fraudulent disbursements? (See page 362.)

Control Features: Use of a Bank

Contributes to good internal control over cash.

- ◆ Minimizes the amount of currency on hand.
- ◆ Creates a double record of bank transactions.
- ◆ Bank reconciliation.

Control Features: Use of a Bank

Making Bank Deposits

Authorized employee should make deposit.

Illustration 7-8

Bank Code Numbers



DEPOSIT TICKET

LAIRD COMPANY plc
77 West Central Avenue
Woodbridge, Suffolk, U.K.
IP12 1AH

DATE April 19 2014

Suffolk Bank plc
Woodbridge, Suffolk, U.K.
IP12 1AH

⑆012410497⑆ 457923⑆02 75

CHECKS AND OTHER ITEMS ARE RECEIVED FOR DEPOSIT SUBJECT TO THE PROVISIONS OF THE UNIFORM COMMERCIAL CODE OR ANY APPLICABLE COLLECTION AGREEMENT

CASH	CURRENCY	COIN
	462	10
LIST CHECKS SINGLY		
TOTAL FROM OTHER SIDE	1116	80
TOTAL	1578	90
TOTAL FROM OTHER SIDE		
NET DEPOSIT	1578	90

74—102/724

USE OTHER SIDE FOR
ADDITIONAL LISTINGS

BE SURE EACH ITEM IS
PROPERLY ENDORSED

Front Side

Reverse Side

CHECKS	LIST SINGLY	AMOUNT	
1	74 - 331/724	175	40
2	61 - 157/220	292	60
3	19 - 401/710	337	55
4	22 - 815/666	165	72
5	15 - 360/011	145	53
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
TOTAL		1116	80

ENTER TOTAL ON THE FRONT OF THIS TICKET

Control Features: Use of a Bank

Writing Checks

Written order signed by depositor directing bank to pay a specified sum of money to a designated recipient.

Illustration 7-9

The illustration shows a check with the following details:

- Maker:** LAIRD COMPANY plc, 77 West Central Avenue, Woodbridge, Suffolk, U.K., IP12 1AH.
- Payee:** Watkins Wholesale Supply.
- Payer:** Suffolk Bank plc, Woodbridge, Suffolk, U.K., IP12 1AH.
- Date:** April 16 2014.
- Amount:** £ 1525.00 (Fifteen hundred twenty-five and 00/100 Pounds).
- Signature:** W.F. Paine.
- Check Number:** No. 448.
- Reference:** 74-102/724.
- Memo:** (Blank).
- Barcode:** 0124104971 457923102 448.

Control Features: Use of a Bank

Bank Statements

Illustration 7-10

Debit Memorandum

- ◆ Bank service charge.
- ◆ NSF (not sufficient funds).

Credit Memorandum

- ◆ Collect notes receivable.
- ◆ Interest earned.

Suffolk Bank plc
 Woodbridge, Suffolk, U.K.
 IP12 1AH

ACCOUNT STATEMENT

LAIRD COMPANY plc
 77 WEST CENTRAL AVENUE
 WOODBRIDGE, SUFFOLK, U.K.
 IP12 1AH

Statement Date/Credit Line Closing Date

April 30, 2014

457923

ACCOUNT NUMBER

Balance Last Statement	Deposits and Credits		Checks and Debits		Balance This Statement
	No.	Total Amount	No.	Total Amount	
13,256.90	20	34,805.10	26	32,154.55	15,907.45

CHECKS AND DEBITS			DEPOSITS AND CREDITS		DAILY BALANCE	
Date	No.	Amount	Date	Amount	Date	Amount
4-2	435	644.95	4-2	4,276.85	4-2	16,888.80
4-5	436	3,260.00	4-3	2,137.50	4-3	18,249.65
4-4	437	1,185.79	4-5	1,350.47	4-4	17,063.86
4-3	438	776.65	4-7	982.46	4-5	15,154.33
4-8	439	1,781.70	4-8	1,320.28	4-7	14,648.89
4-7	440	1,487.90	4-9 CM	1,035.00	4-8	11,767.47
4-8	441	2,420.00	4-11	2,720.00	4-9	12,802.47
4-11	442	1,585.60	4-12	757.41	4-11	13,936.87
4-12	443	1,226.00	4-13	1,218.56	4-12	13,468.28
4-29	NSF	425.60	4-27	1,545.57	4-27	13,005.45
4-29	459	1,080.30	4-29	2,929.45	4-29	14,429.00
4-30	DM	30.00	4-30	2,128.60	4-30	15,907.45
4-30	461	620.15				

Symbols: **CM** Credit Memo **EC** Error Correction **NSF** Not Sufficient Funds **Reconcile Your Account Promptly**
 DM Debit Memo **INT** Interest Earned **SC** Service Charge

Control Features: Use of a Bank

Review Question

The control features of a bank account do *not* include:

- ☒ a. having bank auditors verify the correctness of the bank balance per books.
- b. minimizing the amount of cash that must be kept on hand.
- c. providing a double record of all bank transactions.
- d. safeguarding cash by using a bank as a depository.

Control Features: Use of a Bank

Reconciling the Bank Account

Reconcile balance per books and balance per bank to their adjusted (corrected) cash balances.

Reconciling Items:

1. Deposits in transit.
2. Outstanding checks.
3. Bank memoranda.
4. Errors.

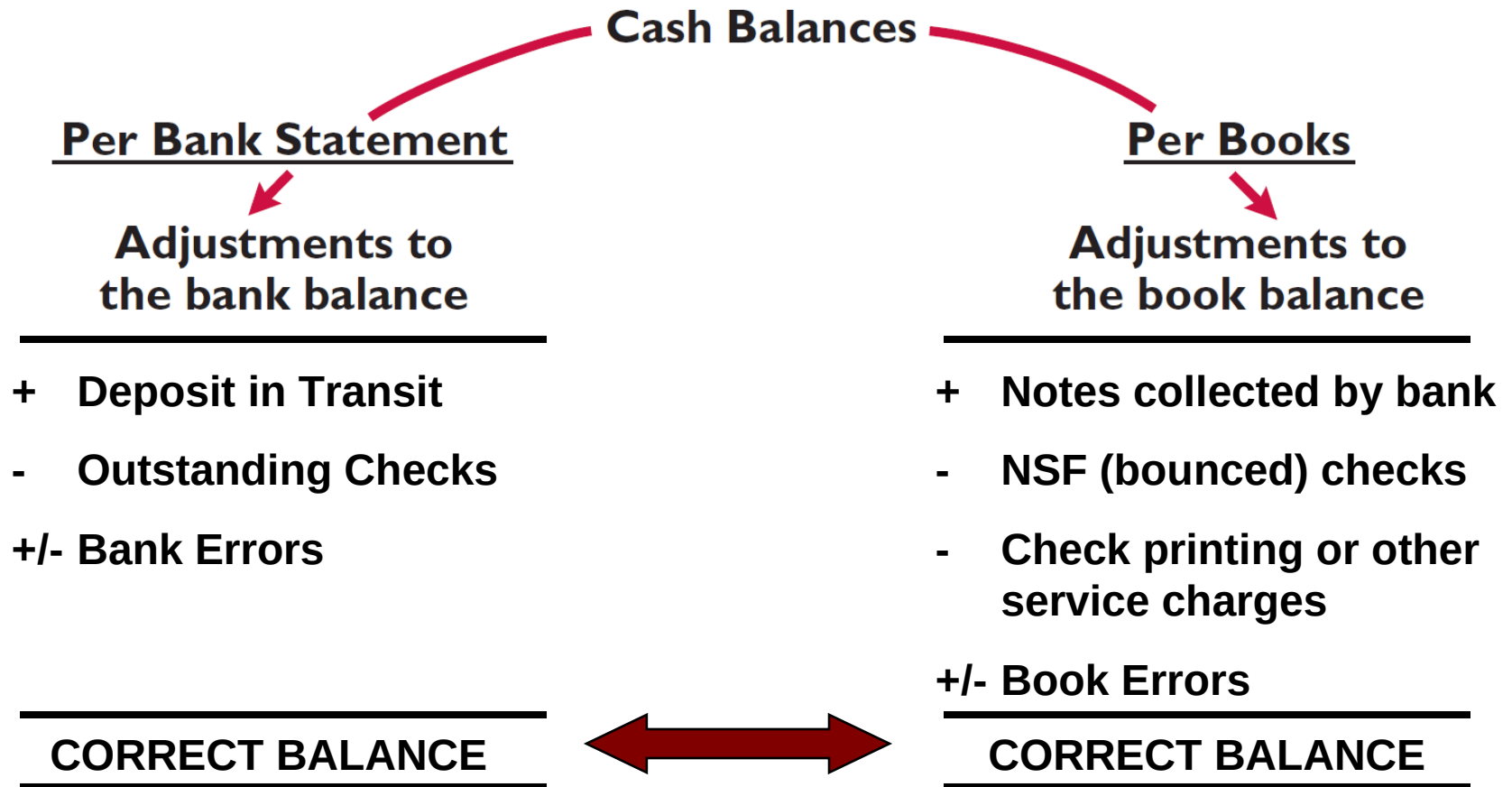


Time Lags

Control Features: Use of a Bank

Reconciliation Procedures

Illustration 7-11



Control Features: Use of a Bank

The bank statement for Laird Company, in Illustration 7-10, shows a balance per bank of £15,907.45 on April 30, 2014. On this date the balance of cash per books is £11,589.45. Using the four reconciliation steps, Laird determines the following reconciling items.

Step 1. Deposits in transit:

April 30 deposit (received by bank on May 1).
£2,201.40

Step 2. Outstanding checks: No. 453, £3,000.00; no. 457, £1,401.30; no. 460, £1,502.70.
5,904.00

Step 3. Errors: Laird wrote check no. 443 for £1,226.00 and the bank correctly paid that amount. However, Laird recorded the check as £1,262.00.
36.00

Step 4. Bank memoranda:

a. Debit—NSF check from J. R. Baron for £425.60
425.60

b. Debit—Charge for printing company checks £30.00
30.00

LO 7 Prepare a bank reconciliation.

Control Features: Use of a Bank

Illustration: Prepare a bank reconciliation at April 30.

Cash balance per bank statement	£15,907.45
Deposit in transit	2,201.40
Outstanding checks	(5,904.00)
Adjusted cash balance per bank	<u>£12,204.85</u>

Cash balance per books	£11,589.45
Error in check No. 443	36.00
NSF check	(425.60)
Bank service charge	(30.00)
Collection of notes receivable	1,035.00
Adjusted cash balance per books	<u>£12,204.85</u>

Control Features: Use of a Bank

Entries From Bank Reconciliation

Collection of Note Receivable: Assuming interest of £50 has not been accrued and collection fee is charged to Miscellaneous Expense, the entry is:

Apr. 30	Cash	1,035.00
	Miscellaneous expense	15.00
	Notes receivable	
	Interest revenue	1,000.00
		50.00

Control Features: Use of a Bank

Book Error: The cash disbursements journal shows that check no. 443 was a payment on account to Andrea Company, a supplier. The correcting entry is:

Apr. 30	Cash	36.00
	Accounts payable	
		36.00

NSF Check: As indicated earlier, an NSF check becomes an account receivable to the depositor. The entry is:

Apr. 30	Accounts receivable	425.60
	Cash	
		425.60

Control Features: Use of a Bank

Bank Service Charges: Depositors debit check printing charges (DM) and other bank service charges (SC) to Miscellaneous Expense. The entry is:

Apr. 30	Miscellaneous expense	30.00
	Cash	
		30.00

Illustration 7-13

Cash			
Apr. 30 Bal.	11,589.45	Apr. 30	425.60
30	1,035.00	30	30.00
30	36.00		
Apr. 30 Bal.	12,204.85		

Control Features: Use of a Bank

Review Question

The reconciling item in a bank reconciliation that will result in an adjusting entry by the depositor is:

- a. outstanding checks.
- b. deposit in transit.
- c. a bank error.
- ☒ d. bank service charges.

Control Features: Use of a Bank

Electronic Funds Transfer (EFT) System

- ◆ Disbursement systems that uses **wire, telephone, or computers** to transfer cash balances between locations.
- ◆ **EFT** transfers normally result in **better internal control** since no cash or checks are handled by company employees.

INVESTOR INSIGHT

Madoff's Ponzi Scheme



No recent fraud has generated more interest and rage than the one perpetrated by Bernard Madoff. Madoff was an elite New York investment fund manager who was highly regarded by securities regulators. Investors flocked to him because he delivered very steady returns of between 10% and 15%, no matter whether the market was going up or going down. However, for many years, Madoff did not actually invest the cash that people gave to him. Instead, he was running a Ponzi scheme: He paid returns to existing investors using cash received from new investors. As long as the size of his investment fund continued to grow from new investments at a rate that exceeded the amounts that he needed to pay out in returns, Madoff was able to operate his fraud smoothly. To conceal his misdeeds, he fabricated false investment statements that were provided to investors. In addition, Madoff hired an auditor that never verified the accuracy of the investment records but automatically issued unqualified opinions each year. Although a competing fund manager warned the SEC a number of times over a nearly 10-year period that he thought Madoff was engaged in fraud, the SEC never aggressively investigated the allegations. Investors, many of which were charitable organizations, lost more than \$18 billion. Madoff was sentenced to a jail term of 150 years.



How was Madoff able to conceal such a giant fraud?



DO IT!

Sally Kist owns Linen Kist Fabrics. Sally asks you to explain how she should treat the following reconciling items when reconciling the company's bank account: (1) a debit memorandum for an NSF check, (2) a credit memorandum for a note collected by the bank, (3) outstanding checks, and (4) a deposit in transit.

Solution: Sally should treat the reconciling items as follows.

(1) NSF check:

(2) Collection of note:

(3) Outstanding checks:

(4) Deposit in transit:

Reporting Cash

Cash Equivalents

Cash equivalents are short-term, highly liquid investments that are both:

1. Readily convertible to cash, and
2. So near their maturity that their market value is relatively insensitive to changes in interest rates.

Restricted Cash

Should be reported separately on the balance sheet as **restricted cash**.

Reporting Cash

Illustration 7-14

Lenovo Group Statement of Financial Position (partial)		
Current assets (\$ in millions)	<u>2011</u>	<u>2010</u>
Cash and cash equivalents	\$2,954	\$2,238

Another Perspective

Key Points

- ◆ The fraud triangle discussed in this chapter is applicable to all international companies. Some of the major frauds on a U.S. basis are Enron, WorldCom, and more recently the Bernie Madoff Ponzi scheme.
- ◆ Rising economic crime poses a growing threat to companies, with nearly one-third of all organizations worldwide being victims of fraud in a recent 12-month period. The survey data shows that the incidence of economic crime varies by territory; some countries, mainly those in emerging markets, experienced much higher levels of fraud than the average, as much as 71% in one country; by industry sector, some (notably insurance, financial services, and communications) reporting higher levels of fraud than others; and by size and type of organization. But no organization is immune (PricewaterhouseCoopers' Global Economic Crime Survey, 2009).

Another Perspective

Key Points

- ◆ Accounting scandals both in the United States and internationally have re-ignited the debate over the relative merits of GAAP, which takes a “rules-based” approach to accounting, versus IFRS, which takes a “principles-based” approach. The FASB announced that it intends to introduce more principles-based standards.
- ◆ After numerous corporate scandals, the U.S. Congress passed the Sarbanes-Oxley Act (SOX). Under SOX, all publicly traded U.S. corporations are required to maintain an adequate system of internal control.
- ◆ As a result of SOX, corporate executives and boards of directors must ensure that internal controls are reliable and effective. In addition, independent outside auditors must attest to the adequacy of the internal control system.

Another Perspective

Key Points

- ◆ SOX created the Public Company Oversight Board (PCAOB) to establish auditing standards and regulate auditor activity.
- ◆ Internal controls are a system of checks and balances designed to prevent and detect fraud and errors. While most companies have these systems in place, many have never completely documented them, nor had an independent auditor attest to their effectiveness. Both of these actions are required under SOX.
- ◆ Companies find that internal control review is a costly process but badly needed. One study estimates the cost of SOX compliance for U.S. companies at over \$35 billion, with audit fees doubling in the first year of compliance. At the same time, examination of internal controls indicates lingering problems in the way companies operate.

Another Perspective

Key Points

- ◆ As indicated earlier, SOX internal control standards apply only to companies listed on U.S. exchanges. There is continuing debate over whether foreign issuers should have to comply with this extra layer of regulation.
- ◆ The accounting and internal control procedures related to cash are essentially the same under both GAAP and this textbook. In addition, the definition used for cash equivalents is the same.
- ◆ Most companies report cash and cash equivalents together under GAAP, as shown in this textbook. In addition, GAAP follows the same accounting policies related to the reporting of restricted cash.

Another Perspective

Key Points

- ◆ GAAP and IFRS define cash and cash equivalents similarly as follows.
 - Cash is comprised of cash on hand and demand deposits.
 - Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Another Perspective

Looking to the Future

Ethics has become a very important aspect of reporting. Different cultures have different perspectives on bribery and other questionable activities, and consequently penalties for engaging in such activities vary considerably across countries. High-quality international accounting requires both high-quality accounting standards and high-quality auditing. Similar to the convergence of GAAP and IFRS, there is movement to improve international auditing standards. The International Auditing and Assurance Standards Board (IAASB) functions as an independent standard-setting body. It works to establish high-quality auditing and assurance and quality-control standards throughout the world. Whether the IAASB adopts internal control provisions similar to those in SOX remains to be seen. Under proposed new standards for financial statements, companies would not be allowed to combine cash equivalents with cash.

Another Perspective

GAAP Self-Test Questions

Non-U.S. companies that follow IFRS:

- a) do not normally use the principles of internal control activities used in this textbook.
- b) often offset cash with accounts payable on the balance sheet.
- ☒ c) are not required to follow SOX.
- d) None of the above.

Another Perspective

GAAP Self-Test Questions

Which of the following is the correct accounting under GAAP for cash?

- a) Cash cannot be combined with cash equivalents.
- ☒ b) Restricted cash funds may be reported as a current or non-current asset depending on the circumstances.
- c) Restricted cash funds cannot be reported as a current asset.
- d) Cash on hand is not reported on the balance sheet as Cash.

Another Perspective

GAAP Self-Test Questions

The Sarbanes Oxley Act applies to:

- ☒ a) all U.S. companies listed on U.S. exchanges.
- b) all companies that list stock on any stock exchange in any country.
- c) all European companies listed on European exchanges.
- d) Both (a) and (c).

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