FLT-5(GS-4)

Ethics, Integrity and Aptitude

नीति शास्त्र, सत्यनिष्ठा और अभिरूचि

INDEX TABLE		
Q.No.	Max. Marks	Marks Obtained
1.(a)	10	
1.(b)	10	
2.(a)	10	
2.(b)	10	
3.(a)	10	
3.(b)	10	
4.(a)	10	
4.(b)	10	
5.(a)	10	
5.(b)	10	
6.	10	
7.	10	
8.	10	
9.	20	
10.	20	
11.	20	
12.	20	
13.	20	
14.	20	
Total Marks Obtained		
Evaluator Code		
Reviewer Code		
Total Attempted Questions		

INSTRUCTIONS / निर्देश

Please read each of the following instructions carefully before attempting questions

कृपया प्रश्नों का उत्तर देने के पूर्व निम्नलिखित प्रत्येक अनुदेश को ध्यानपूर्वक पढ़ें:

1. There are **14** questions printed both in **HINDI** and in **ENGLISH**.
   इसमें **चौदह** प्रश्न हैं तथा **हिन्दी** एवं **अंग्रेजी** दोनों में छपे हैं।
2. **All** questions are compulsory.
   सभी प्रश्न अनिवार्य हैं।
3. The number of marks carried by a question is indicated against it.
   प्रत्येक प्रश्न के अंक उसके सामने दिए गए हैं।
4. Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in the medium other than the authorized one.
   प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश-पत्र में किया गया है, और इस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यू.सी.ए.) पुस्तिका के मुख-पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिखे गए उत्तर पर कोई अंक नहीं मिलेंगे।
5. Word limit in question, wherever specified, should be adhered to.
   प्रश्नों में शब्द सीमा, जहां विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
6. Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.
   प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

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	REVIEW PARAMETERS	SCALE			
		Good	Above Average	Average	Below Average
1.	**DOES THE ANSWER ADDRESS THE DEMAND OF THE QUESTION?**				
a.	**Answer Relevancy**				
b.	**Answer Enrichment** points like use of: • **Key Terms/** Subject Vocab • Use of Commission/ report/ government publication/ judgements, etc. • **Association with the Current Affairs** and **use of examples** to explain the concept and idea				
2.	**HOW WELL IS THE ANSWER PRESENTED?**				
a.	**Structure** - Intro, Body, Conclusion				
b.	**Presentation** – Using Subheadings/ points/ highlighting/ flowcharts/ diagrams/ maps				
c.	**Language & Grammar**				
d.	**Word limit**				

Detailed Comments/Feedback/Suggestions for Improvement:

1.

2.

3.

4.

5.

6.

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निर्धारित समय: **तीन** घण्टे *Time Allowed:* ***Three*** *Hours*	अधिकतम अंक: ***250*** *Maximum Marks:* ***250***

सामान्य अध्ययन
GENERAL STUDIES

नीति शास्त्र, सत्यनिष्ठा और अभिरूचि
ETHICS, INTEGRITY AND APTITUDE

Questions-Cum-Answer (QCA)
प्रश्न-सह-उत्तर (QCA) पुस्तिका
Full Length Test No. QIP-MTS-21/FLT-5(GS-4)

Test Date	02/12/2021
Student Name	SHUBHANKAR PATHAK
Email ID	
Mobile No.	
UPSC Roll No.	0839316
Course	☑ MTS & QIP Comprehensive (32 Tests)
	☐ MTS & QIP Focused (15 Tests)
	☑ MTS & QIP Ranker's (15 Tests)
Centre	Online ☑ Delhi ☐ Jaipur ☐ Bengaluru ☐

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प्रश्न संख्या
Question No.

प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।
Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

1.(a) What do you understand by public life? What are its guiding principles? **(150 words)** 10

सार्वजनिक जीवन से आप क्या समझते हैं? इसके मार्गदर्शक सिद्धांत क्या हैं? **(150 शब्द)**

Public life means when one's responsibilities and actions directly impact public welfare through decision-making, role modelling etc.

ex: celebrities, selected executives, civil servants etc.

Guiding Principles of Public life

1) Displaying leadership and becoming role-model for society

ex: IAS U. Sayayam (TN cadre) strict stand against corruption

2) Pursuit of excellence & scientific temper

ex: Dr. A.P.J. Abdul Kalam & Vikram Sarabhai

3) Probity & integrity must be defining

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Characters of personality

ex: ex-PM L.B. Shastri, Dr. B.R. Ambedkar

4) Transparency, accountability and responsibility for one's actions

ex: ISRO Chief K. Sivan accepted responsibility for failure of Chandrayaan-II

5) Relentless pursuit of public welfare

ex: IAS Armstrong Pame built 100km road in Manipur without government funds

Public life demands highest levels of responsibility & sacrifice. With power comes responsibility, and this should be the ultimate vision for maintaing public trust & confidence.

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(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

1.(b) Effective utilization of public funds is a critical determinant of good governance. What are the reasons for under-utilization and mis-utilization of public funds and their implications? **(150 words)** 10

सार्वजनिक धन का प्रभावी उपयोग सुशासन का एक महत्वपूर्ण निर्धारक है। सार्वजनिक धन के कम उपयोग और गलत उपयोग के क्या कारण हैं, तथा उनके निहितार्थ क्या हैं? **(150 शब्द)**

Public funds are the trust that taxpayers place in public functionaries for its utilisation in overall national development.

Its effective utilisation is thus of paramount importance.

Reasons for underutilisation & Misutilisation

1) widespread corruption
   → private interest over public welfare

2) Low levels of transparency & accountability

3) Lack of coordination between bureaucracy & political leadership
   ex: Ministry of Statistics & Implementation regularly reports

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।
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(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

delays in MPLAD's execution

4) Red tapism and bureaucratic attitude
→ multiple layers of file work
→ low importance on execution

Implications

1) Erosion of public trust & confidence

2) Hampers development initiatives
ex: PM Poshan funds have not been utilised as per Ministry of Social Justice

3) Leads to "March Rush"
→ defeats purpose of initiatives
ex: farmers receiving loans after sowing season

Utilisation of public funds is constitutional obligation of public servants. If done properly, it can help realise the vision of 'New India'

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(इस भाग में न लिखें)
(Do not write anything in this part)

2.(a) Do you consider non-performance of duty by a public servant as corruption? Justify your answer. **(150 words)** 10

क्या आप किसी लोक सेवक के द्वारा कर्तव्य का पालन न करने को भ्रष्टाचार मानते हैं? आपने उत्तर का औचित्य सिद्ध कीजिए। **(150 शब्द)**

Corruption occurs when position of authority is abused for private gains over public welfare. It is the general erosion of morality.

ex: Diversion of PDS foodgrains, Coal scam etc.

Non-Performance of Duty Corruption?

1) Public servant is under constitutional oath to serve public interest all times

2) Public servant is representative of State at ground-level
   → non-performance of duty is equivalent to failed State

3) Hampers development initiatives and social-mobility of downtrodden

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and marginalised

ex: Recent SC/ST scholarship scam in Jharkhand & Bihar

4) Non-performance of duty by one leads to public apathy towards public servants in general

5) Breeds domino effect

→ subordinates & batchmates may tread same path

→ erosion of workculture

6) Against Deontology Ethics (duty-based) and Kantian Ideology

Yes, non-performance of duty is corruption. It needs to be checked by Code of Ethics, social audit, RTI to ensure development of country.

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(इस भाग में न लिखें)
(Do not write anything in this part)

2.(b) What is meant by the term "Constitutional Morality"? How does one uphold Constitutional Morality? **(150 words)** 10

"संवैधानिक नैतिकता" शब्द का क्या अर्थ है? कोई संवैधानिक नैतिकता को कैसे बनाए रखता है? **(150 शब्द)**

Constitutional morality is the values and standards mentioned in constitution of India to examine whether an action is morally right or wrong.

ex: Fundamental Rights & Duties, Preambular values such as justice, liberty, equality etc.

How to uphold Constitutional Morality

1) By embracing constitution values and identifying oneself with them

ex: condemning violence against women is Fundamental Duty

2) Value-based education and information dissemination

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ex: Practice of secular activities (Articles 25-28) since school
→ development of constitutional values

3) Gandhiji's Talisman
→ crisp summary of all values that our Constitution wants to embibe in us

4) Taking pride in our Constitution and its forefathers
→ positive attitude towards Constitutional values

5) Practicing values in constitution in day-to-day life
ex: tolerance, fraternity etc.

Article 37 (DPSP) guides state to uphold DPSP principles in governance of nation. Similarly Fundamental duties are code of ethics for citizens, which must be practiced.

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(Do not write anything in this part)

3.(a) Citizen's Charter has introduced the principles of ethical governance but certain concerns still persist. In light of the above provide certain solution to rectify these challenges. **(150 words)** 10

सिटीजन चार्टर ने नैतिक शासन के सिद्धांतों को पेश किया है लेकिन कुछ चिंताएँ अभी भी बनी हुई हैं। उपरोक्त के आलोक में इन चुनौतियों को दूर करने के लिए कुछ समाधान प्रदान करें। **(150 शब्द)**

Citizens' Charter is an organisational document that mentions Mission Statement & vision, services offered & time delivery of services, grievance redressal etc. and expectations from its customers/citizens.

ex: Income Tax Citizen Charter 2020

Citizen Charter (CC): Ethical Governance

1) Transparency & Accountability
2) People-participation & citizen-centric governance
3) Emphasis on better work-culture

CC: Issues still persist

1) Not legally enforceable
   → no incentive for to implement

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2) Seldom updated

3) Low awareness amongst citizens

4) complex, technical language & lengthy document

5) Lack of emphasis on citizen duties

6) No people-participation in forming charters

CC: Solutions to Rectify Challenges

1) Make legally enforceable with penalties for violation

2) Greater awareness for citizens
→ involve in making Charters

3) Reduce bureaucratic resistance

4) Regular updates & upload on organisation website

Citizen Charters bring people closer to governance and ensure "Minimum Government, Maximum Governance"

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(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

3.(b) What is the concept 'probity' in governance? Suggest innovative measures for ensuring probity in government. **(150 words)** 10

शासन में 'सत्यनिष्ठा' की अवधारणा क्या है? सरकार में सत्यनिष्ठा सुनिश्चित करने हेतु अभिनव/नवीन उपायों का सुझाव दीजिए। **(150 शब्द)**

Probity is maximalist approach in which one does the right thing rather than simply avoiding the wrong.
(Concept of beneficence).

ex: reporting corrupt practices in office rather than simply not taking part in it

Measures to Ensure Probity

1) Appropriate training
   → during joining as officer trainee
   → mid-career programs

2) 360° appraisal system instead of current ACR regime
   → involve all stakeholders - senior, subordinates, citizens in contact with officer

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3) Reward officers with high levels of probity (promotions, salary like) and action against regular offenders
↓
ex: Section/Rule 56(J) - early retirement

4) Mentorship by retired/serving civil servants of high probity & integrity
→ officer trainees will be placed under good guidance since start of career

5) Deliberate situations during training assignments/Bharat Darshan to test probity of officers

Probity in governance is essential to maintain public trust in administration.

Hence, it should be given maximum importance during training & while in service.

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Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

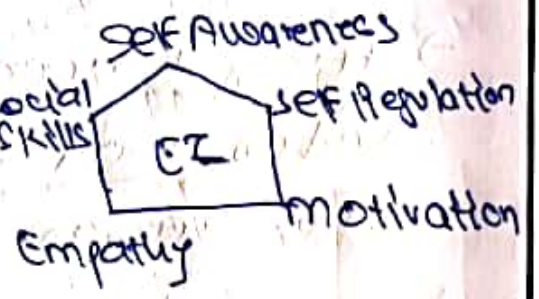
(इस भाग में न लिखें)
(Do not write anything in this part)

4.(a) Discuss how emotional intelligence helps in making one's emotions work in one's interest. **(150 words)** 10

चर्चा करें कि भावनात्मक बुद्धिमत्ता किसी की भावनाओं को उसके हित में काम करने में कैसे मदद करती है। **(150 शब्द)**

Emotional Intelligence is abllity to manage and regulate one's own, and others emotions to achieve a desired goal or result.

Components of EI as per Daniel Goleman :



EI: Making Emotion's work in one's own Interests

1) Makes one aware about his strengths and weakneses
→ doesnot allow one to take decisions in moments of passion or emotional charge
ex: anger, frustration, guilt etc.

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2) Helps a person regulate emotions to handle critical situations
ex: public servant will talk calmly with raging mob although he would be frustrated with their attitude

3) motivate himself and others to achieve goals
ex: Steve Jobs made iPhone a success despite failure at launch

4) Develop empathy for weaker sections, and handle persons dealing with failure
ex: comforting friend who lost parents in covid

5) Develop communication skills & values of leadership, tolerance, compassion etc.

Daniel Goleman said 80%. success comes from emotional quotient and only 20% from IQ. Hence, emotions play major factor in achieving one's goals.

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(इस भाग में न लिखें)
(Do not write anything in this part)

4.(b) What is meant by public interest? What are the principles and procedures to be followed by the civil servants in public interest? **(150 words)** 10

लोक हित से क्या तात्पर्य है? लोक हित में सिविल सेवकों के द्वारा किन सिद्धांतों एवं प्रक्रियाओं का पालन किया जाना चाहिए? **(150 शब्द)**

Public interest means aligning one's goal & ambitions as per development needs and requirements of society.

ex: people donated ~~food~~, clothes, money during migrant crisis & donations to PMNRF

Principles by civil servants in Public Interest

1) Gandhiji's Talisman
   → helps resolve ethical dilemmas
   → meet needs of most marginalised & vulnerable

2) constitutional goals & principles
   ex: preambular values of justice, equality, fraternity etc.

3) Kant's Deontology Approach
   → duty is of paramount

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importance for civil servants

4) Gandhiji's Sarvodya & Antyodya

Procedures followed by Civil Servants

1) Code of Conduct Rules
   → upholds principles for ensuring public interest

2) Transparency & accountability
   ex: social audit in MNREGA
   RTI etc.
   → "Sunlight is best disinfectant"

3) Procedure & rules laid by laws & rules
   → rule of law is upheld
   → equality before law & equal protection of law for all (Article 14)

Civil servants are steelframe of administration. Relentless pursuit of public interest should be the motive.

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(इस भाग न लिखें। (Do not anything part)

5.(a) How can you resolve ethical dilemma in Public Administration? Explain using ethical principles. **(150 words)**

लोक प्रशासन में नैतिक दुविधा का समाधान आप कैसे कर सकते हैं? नैतिक सिद्धांतों का प्रयोग करते हुए स्पष्ट कीजिए। **(150 शब्द)**

Ethical Dilemma is a complex situation in which a person has to choose between two equally right or equally wrong options.

ex: Development vs Environment, Public vs Private Interest

How to Resolve Ethical Dilemma in Public Administration

1) Gandhiji's Talisman
   → think of impact of decision on most downtrodden. This will help ease decision-making

2) Utilitarian Principle
   → maximum good for maximum number
   → Teleological Approach (outcome based)

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3) Kant's deontological approach.
→ Duty takes precedence
→ part of normative ethics

4) Kant's Categorical Imperative
→ if an action cannot be universalised, it is not ethical

5) Gandhiji's Sarvodya & Antyodya
→ inclusive growth principle

Civil Servant has to manage interests of multiple stakeholders at once, hence ethical dilemma's are unavoidable.

Above principles help ease decision-making in such situations.

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(इस प्र... न लिखें। (Do no... anythin... part)

5.(b) "Peacefulness in the face of a grave wrong that could only be stopped by violence would be a sin." – Saint Augustine. Bring out the relevance of the above-mentioned quote in the present context. **(150 words)**

"एक संगीन गलत/दोष, जिसे केवल हिंसा के द्वारा रोका जा सकता है, के सामने शांतिपूर्णता, वह पाप होगा।" - सेंट ऑगस्टाइन। उपर्युक्त उद्धरण की प्रासंगिकता को वर्तमान संदर्भ में उजागर कीजिए। **(150 शब्द)**

The statement implies that certain actions are imperative in certain situations, and if not performed or if one remains neutral, the person is also an integral part in aggravating situation further.

In a industrialised world, climate change has become our planet's greatest threat. However developed world has backtracked on its climate finance committments and have hence committed a grave sin. Whereas India has taken significant efforts in tackling the menace.

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At the same time, violence is not the solution to any problem. Gandhiji's satyagraha on peaceful lines gained us our freedom.

Recent Afghanistan takeover by Taliban through violent means is testament to the fact.

Hence, I donot agree with the statement in its entirety, although its present relevance is still very prominent.

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

(इस प्र... न लिखें
(Do not ... anythi... part.)

6. Truthfulness is considered as an important value. Do you think it is an absolute value? Or falsehood can take the place of truth when it results in unblemished common good? **(150 words)**

सत्यता को एक महत्वपूर्ण निधि माना जाता है। क्या आपको लगता है कि यह एक निरपेक्ष निधि है? या असत्य सत्य का स्थान ले सकता है जब उसका परिणाम बेदाग सामान्य भलाई में होता है? **(150 शब्द)**

Truthfulness is when a person speaks only truth and facts in all situations. It is considered an important value across all societies.

Is Truth Absolute?

Nothing in this universe is permanent, neither are our values.

I believe, truth is NOT an absolute value and falsehood can take its place if it leads to unblemished common good.

falsehood if Unblemished common good

Albert Einstein's mother lied to him when he was expelled from school for being "abnormal".

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to protect her son, she lied to him. He turned out to be amongst the most prominent physicists of all time.

Similarly during recent pandemic, doctors had to give false hopes to patients to ensure state of panic doesn't occur.

Hence, although truth is very important, it needs to be contextualised. Falsehood may become appropriate to ensure common good.

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

(इस भाग न लिखें (Do not anything part)

7. "No country can ever truly flourish if it stifles the potential of its women and deprives itself of the contributions of half of its citizens." – *Michelle Obama.* Discuss why the participation of women in organizations is low in India. What is the remedy? **(150 words)** 10

"कोई भी देश वास्तव में तब तक विकसित नहीं हो सकता है जब तक वह अपनी महिलाओं की क्षमता का गला घोंट रहा है और अपने आधे नागरिकों के योगदान से स्वयं को वंचित कर रहा है।" - मिशेल ओबामा। चर्चा कीजिए कि भारत में संगठनों में महिलाओं की भागीदारी कम क्यों है। इसका क्या निदान है? **(150 शब्द)**

Women Empowerment is when women have access to equal opportunities to develop themselves to their full potential.

ex: school/education, healthy nutrition etc.

Why Participation of Women is low

1) Patriarchal society
   → women themselves don't believe in their potential

2) Illogical gender roles
   ex: women as housemakers, men as bread earners

3) Low access to education, health services

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→ high dropout rates
→ women anaemic = 57%. (NFHS)

4) Son is considered as 'incurance model, girl as other's asset

5) Glass ceiling, sticky floor, pink collarisation of jobs, gender wage gap

Remedy

1) Increase skills, education, health access for women
ex: Stand up India, PM matru Vandana Yojana

2) Societal behavioural change
→ value-based education

3) Reduce objectification of women

IMF has said India's GDP can grow by 27%. if women labour force participation equals that of men. Hence, development of India is intricately connected to women empowerment & SDG5 (gender equality)

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प्रश्न संख्या
Question No.

प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

8. "Darkness cannot drive out darkness: only light can do that. Hate cannot drive out hate: only love can do that." – *Martin Luther King Jr.* Bring out the relevance of the above-mentioned quote in the present context. **(150 words)**

"अंधेरा अंधकार को दूर नहीं कर सकता: केवल प्रकाश ही ऐसा कर सकता है। घृणा घृणा को दूर नहीं कर सकती: केवल प्रेम ही ऐसा कर सकता है।" - मार्टिन लूथर किंग जूनियर। उपर्युक्त उद्धरण की प्रासंगिकता को वर्तमान संदर्भ में उजागर कीजिए। **(150 शब्द)**

The statement emphasises the fact that status-quoist approach is detrimental to change & development. There needs to be initiative to drive change.

Recent Delhi Riots & mass exodus of North East migrants from Bengaluru (2012) emphasise that only love can conquer hate.

Similary, global havoc caused by covid pandemic can only be managed by global cooperation. India's Vaccine Maitri & TRIPS waiver for vaccines is the light against darkness of

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vaccine nationalism by developed world.

Hence, I agree with the statement in its entirety.

The bigger agenda is to develop capacity of masses to become light in darkness & spread love.

This requires value-based education, tolerance, peace, constitutional morality.

"We need to be the change we want to see in world"
— Gandhiji

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प्रश्न संख्या
Question No.

प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

9. Mr. Sanjiv is an upright civil servant. Assembly elections in a state are going on and the Model Code of Conduct (MCC) has been enforced. The Election Commission has appointed Mr. Sanjiv as the Returning Officer of the state, which is known for its cultural diversity. However, violation of the MCC is widely reported and the Election Commission is also getting complaints. The politicians are using caste, language and community card for their political gains.

Mr. Sanjiv has been asked to prepare a report in this regard and suggest measures that can be taken by the Election Commission to enforce the MCC. In this context: **(250 words)**

(a) Discuss the challenges violation of MCC brings about?

(b) What steps can be taken to ensure that all political parties follow the MCC in word and spirit?

श्री संजीव एक ईमानदार सिविल सेवक हैं। एक राज्य में विधानसभा चुनाव चल रहे हैं और 'आदर्श आचार संहिता (The Model Code of Conduct - MCC) लागू कर दी गई है। चुनाव आयोग ने श्री संजीव को राज्य का रिटर्निंग ऑफिसर नियुक्त किया है, जो (राज्य) अपनी सांस्कृतिक विविधता के लिए जाना जाता है। तथापि, MCC के उल्लंघन की व्यापक रूप से रिपोर्ट की जाती है और चुनाव आयोग को भी शिकायतें मिल रही हैं। राजनेता अपने राजनीतिक लाभ के लिए जाति, भाषा तथा सामुदायिक कार्ड का उपयोग कर रहे हैं।

श्री संजीव को इस संबंध में एक रिपोर्ट तैयार करने और MCC को लागू करने हेतु चुनाव आयोग के द्वारा किए जा सकने वाले उपायों का सुझाव देने के लिए कहा गया है। इस संदर्भ में: **(250 शब्द)**

(a) एमसीसी के उल्लंघन की चुनौतियों पर चर्चा करें?

(b) यह सुनिश्चित करने के लिए क्या कदम उठाए जा सकते हैं कि सभी राजनीतिक दल शब्द और भावना से MCC का पालन करें?

Model code of conduct (MCC) has been developed through consultation among political parties & Election Commission of India (ECI) to ensure free, fair elections. (mentioned under Article 324)

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a) **Challenges Due to violation of MCC**

1) Incumbent/ruling party may use public resources for its electoral benefit
   - → disadvantage to other parties
   - → MCC seeks to ensure equal access to resources such as guest houses for all parties

2) Polarisation of electorate on grounds of caste, language, community
   - → politics without principle - Gandhian sin
   - → may lead to law & order problem
   - → breeds communalism, "us vs them" among citizens

3) Diluting democratic spirit of elections

4) Violation of Supreme Court guidelines
   - → MCC enforced as soon as timeline is announced

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

5) Politicians and parties preferring personal interest over public welfare

b) Steps to Ensure MCC is followed in letter & spirit

1) Making MCC a legal/Statutory provision under Representation of Peoples Act 1951

→ Currently MCC is only morally binding

2) Enhance powers of ECI & its officers such as District Election Officers, Returning Officers to take strict and impartial action against violators

→ Strong deterrence

3) Increased awareness among voters and empowering them to report violations

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।
Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

ex: c-VIGIL app by ECI, election petitions in High court

4) Ensure party-compliance mechanisms by enforcing a law that regulates political parties

→ suggested by Dinesh Goswami committee on Electoral Reforms and multiple Law Commissions

India is world's largest functioning democracy. Strengthening MCC would ensure free & fair elections and improved voter awareness.

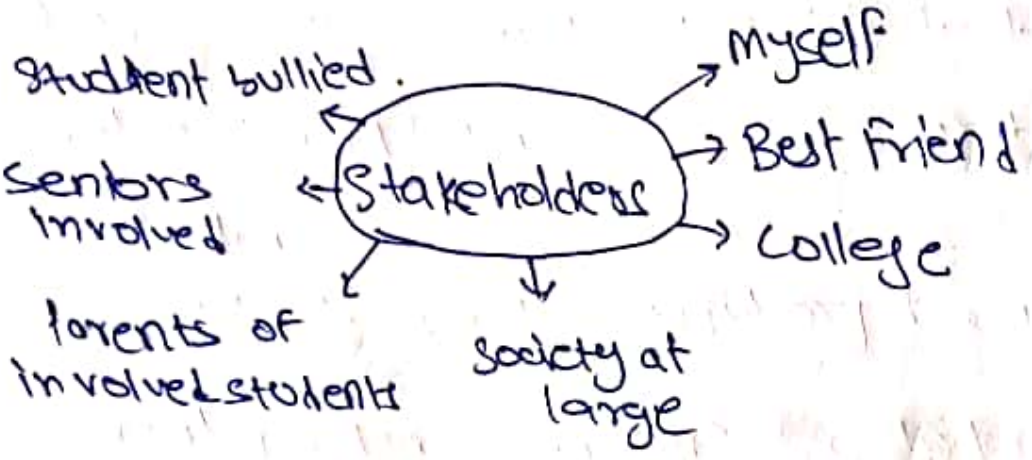
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1953 ग्न संख्या estion No.	प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है। Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.	(इस भाग में कुछ न लिखें) (Do not write anything in this part)
10.	You are a third-year student in Delhi University. You are a very honest and sensitive person, who enjoys the trust and credibility of the teachers. Last year, a case of ragging brought lot of bad publicity to your college. It also led to the death of a first year Dalit student, who committed suicide after getting humiliated by his seniors. So, this year, the college is very serious to tackle this problem. Any act of ragging will lead to expulsion from the college and even jail term for a student. You have been appointed as one of the supervisors of the anti-ragging campaign. In the second week of the new session, a first-year student approaches you and complaints about ragging by some seniors. He tells you that the seniors humiliated him because of his caste. When you enquired deep, you found that it is your best friend who is involved in ragging. You know that your friend is good in studies and a bright future awaits him. Will you be a mute spectator and allow your friend to do ragging or will help the first-year student to get justice? Give reasons for your choice of action. **(250 words)** आप दिल्ली विश्वविद्यालय में तृतीय वर्ष के छात्र हैं। आप बहुत ईमानदार और संवेदनशील व्यक्ति हैं, जिन्हें शिक्षकों का विश्वास तथा विश्वसनीयता प्राप्त है। पिछले वर्ष रैगिंग के एक मामले ने आपके कॉलेज की काफी बदनामी हुई थी। इससे प्रथम वर्ष के एक दलित छात्र की मृत्यु भी हो गई थी, जिसने अपने वरिष्ठ छात्रों के द्वारा अपमानित होने के बाद आत्महत्या कर ली थी। इसलिए इस साल कॉलेज इस समस्या से निपटने के लिए बहुत गंभीर है। रैगिंग के किसी भी कृत्य से कॉलेज से निष्कासन और यहां तक कि छात्र के लिए जेल की सज़ा भी हो सकती है। आपको रैगिंग विरोधी अभियान के पर्यवेक्षकों में से एक के रूप में नियुक्त किया गया है। नए सत्र के दूसरे सप्ताह में, प्रथम वर्ष का एक छात्र आपके पास आता है और कुछ वरिष्ठ छात्रों के द्वारा रैगिंग की शिकायत करता है। वह आपको बताता है कि वरिष्ठ छात्रों ने उसे उसकी जाति के कारण अपमानित किया है। जब आपने गहराई से पूछताछ की तो पाया कि आपका सबसे अच्छा मित्र रैगिंग में लिप्त है। आप जानते हैं कि आपका मित्र पढ़ाई में अच्छा है और एक उज्ज्वल भविष्य उसकी प्रतीक्षा कर रहा है। क्या आप मूकदर्शक बने रहेंगे और अपने मित्र को रैगिंग करने देंगे, अथवा प्रथम वर्ष के छात्र को न्याय दिलाने में सहायता करेंगे? अपनी पसंद की कार्रवाई के लिए कारण दीजिए। **(250 शब्द)** The menace of ragging is indicator of larger set of moral corruption of society in general. Universities Grant Commission (UGC) mandatorily	20

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प्रश्नों के उत्तर बनाने में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।
Answer questions in NOT MORE THAN the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

requires all students to sign Anti-Ragging Affidavit each year to tackle the issue & generate awareness.



Options Available

1) Remain mute spectator

Merits	Demerits
→ no action against friend ⇓ ensures his bright future & opportunity	→ may deteriorate college image further → injustice against harassed student → not objective, lack of emotional intelligence → crisis of conscience, cognitive dissonance

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।
Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

2) Inform college authorities; take action as per enquiry report

Merit	Demerit
→ Upholds dignity of student, provides him justice	→ Harm relations with best friend
→ Objective, rational decision-making	→ Spoil future of best friend
→ Strong deterrent for future	→ Case may be blown out of proportion in media ⇓ Harm college image
→ Build trust among students & parents; displays no-nonsense attitude against ragging	

Course of Action

I would choose the second option. Additionally, I would take following steps:

1) Request college authorities to start Anti-Ragging cell in college

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in NOT MORE THAN the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

→ identity of complainants would be kept anonymous until enquiry is completed

2) Urge college authorities to start value-based/ethics course in first semester.

→ to be made compulsory for all

3) Social media campaign for students

4) Keep parents informed of activities of students who indulge in such behaviour

→ developing Management Information System (MIS)

5) Appointing counsellors for affected students

friendship has its place in social group of any person, but it must not outstrip acts of illegal

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nature.

Preamble of constitution assures justice for all citizens. Hence, action must be taken against my best friend in best interest of society & college (utilitarian principle).

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1953 ६

प्रश्न संख्या
Question No.

प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।

Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

11. You are a responsible district level officer in Maharashtra, who is known for his efficiency and innovations in resolving issues at the district level. Region under you is a drought prone area, where the major occupation of the people is agriculture. The Central Water Commission (CWC) has recently issued drought advisory for your district. It has asked for judicious use of water, as the water level available in the nearby reservoirs is reducing at a very fast rate.

In fact, this problem is re-occurring, and you want to have some long-term solution for it. Monsoon will take at least 50 days to reach your district and replenish the water reservoirs. What strategy can be adopted by you to redress the immediate problem and the steps that can be taken in the long-term to redress the issue permanently? **(250 words)**

आप महाराष्ट्र में जिला स्तर के एक ज़िम्मेदार अधिकारी हैं, जो जिला स्तर पर मुद्दों को हल करने में अपनी दक्षता और नवाचारों के लिए जाने जाते हैं। आपके अधीन क्षेत्र सूखा प्रवण क्षेत्र है, जहाँ लोगों का प्रमुख व्यवसाय कृषि है। केंद्रीय जल आयोग (The Central Water Commission - CWC) ने हाल ही में आपके जिले के लिए सूखे की सलाह-सूची जारी की है। इसने जल के विवेकपूर्ण उपयोग के लिए कहा है, क्योंकि आस-पास के जलाशयों में उपलब्ध जल स्तर बहुत तेज़ी से घट रहा है।

वास्तव में, यह समस्या फिर से हो रही है, और आप इसके लिए कुछ दीर्घकालिक समाधान चाहते हैं। मानसून को आपके जिले तक पहुँचने और जलाशयों को फिर से भरने में कम से कम 50 दिन लगेंगे। तत्काल समस्या के निवारण के लिए आपके द्वारा कौन-सी रणनीति अपनाई जा सकती है तथा इस मुद्दे को स्थायी रूप से हल करने के लिए दीर्घावधि में क्या कदम उठाए जा सकते हैं? **(250 शब्द)**

India has world's 17% population but only 2.4% water resources. Recent Composite Water Management Index by NITI Aayog has highlighted grave water stress condition across the country.

Facts of the Case

1) Recurring droughts in the region
   ⇒ drought-prone district

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2) Major occupation of people is water-dependent agriculture

3) CWC issued drought-advisory

4) Monsoon ~~are~~ is approximately 2 months away

⇒ enhances possibility of drought

Immediate Solution

1) Information dissemination in district amongst farmers & people of district

→ appeal for 'judicious use (Persuasion & communication skills, transparency in administration)

2) Supply water for limited duration throughout day

ex: 2 hours in morning & evening

⇒ limited use & minimal wastage

3) Keep water tanker facility on-call

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in case of immediate need

4) Prioritise water delivery
ex: maximum to hospitals, fire stations; minimal to government offices
↓
set an example (role modelling)

Long Term Solutions

1) Skilling of people to reduce dependence on agriculture
→ implement PM Kaushal Vikas Yojana

2) Encourage shift to Precision agriculture
→ use of micro irrigation techniques
→ improve extension services for better information on monsoon prediction
→ cultivation of drought-resistance

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crops developed by biotech engineering

3) Promotion of traditional water harvesting infrastructure
   → Rooftop rainwater harvesting (ex: compulsory in Tamil Nadu)
   → bandhs, check-dams to reduce dependence on rainfall

4) Improve irrigation infrastructure from nearby reservoir

5) Development of secondary agriculture & food processing units
   → less dependent on water

6) Encourage behavioural change in people with respect to water use
   → involve local governance bodies (ex: Panchayats) & civil societies

Success of water conservation in Ralegaon (Maharashtra) & Bhungroo

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प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है।
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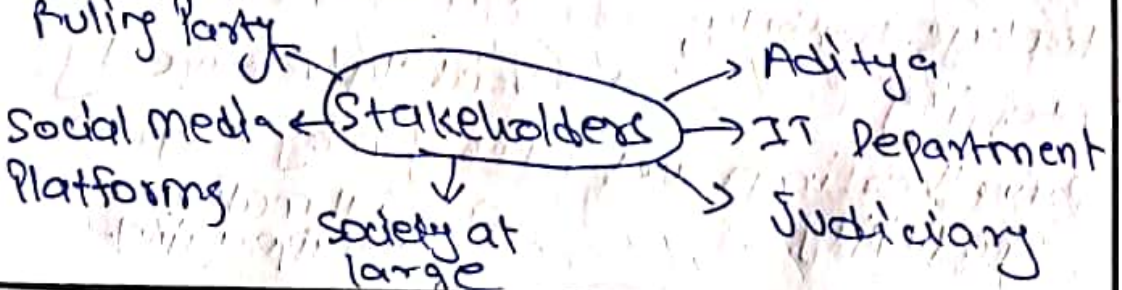
Model (Gujarat) is testament to fact that local level participation is key to water conservation.

These can be implemented with local requirements & modifications to solve water stress issues in the country.

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प्रश्न संख्या Question No.	प्रश्नों के उत्तर बन्धनी में विनिर्दिष्ट शब्द सीमा से ज्यादा न हों। उत्तर की विषय-वस्तु शब्द सीमा से अधिक महत्वपूर्ण है। Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.	(इस भाग में कुछ न लिखें) (Do not write anything in this part)
12.	Aditya is a famous Bollywood actor, who is very popular among the masses for the positive roles he plays in his movies. He has a clean image, which increases his credibility among the viewers. He is also an honest person, who always maintains his integrity. However, due to some unintentional technical glitches on his part, certain cases have been registered against him by the income tax department. The cases may lead to huge fine, as well as a small jail term, depending on the discretion of the judge. In this context, the ruling political party has approached him for political campaigning in the upcoming elections. It also wants Aditya to openly support the party on different social media platforms. In return, the party is ensuring a large sum of money to Aditya, as well as diluting the ITR cases against him. Aditya himself is apolitical in nature, as he does not have much understanding of politics. How should Aditya respond to the situation? **(250 words)** आदित्य बॉलीवुड के एक प्रसिद्ध अभिनेता हैं, जो अपनी फिल्मों में सकारात्मक भूमिकाओं के लिए जनता के बीच बहुत लोकप्रिय हैं। उनकी साफ-सुथरी छवि है, जिससे दर्शकों के मध्य उनकी विश्वसनीयता बढ़ती है। वह एक ईमानदार व्यक्ति भी हैं, जो सदा अपनी ईमानदारी बनाए रखते हैं। तथापि, उसकी ओर से अनजाने में हुई कुछ तकनीकी खामियों के कारण आयकर विभाग के द्वारा उसके विरुद्ध कुछ मामले दर्ज किए गए हैं। न्यायाधीश के विवेक के आधार पर मामलों में भारी जुर्माने के साथ-साथ एक अल्प अवधि जेल भी हो सकती है। इसी सिलसिले में सत्ताधारी राजनीतिक दल ने उनसे आगामी चुनाव में राजनीतिक प्रचार के लिए संपर्क किया है। वह यह भी चाहती है कि आदित्य अलग-अलग सोशल मीडिया प्लेटफॉर्म पर पार्टी का खुलकर समर्थन करें। बदले में पार्टी आदित्य को एक बड़ी धन राशि सुनिश्चित करने के साथ-साथ उनके विरुद्ध आयकर मामलों को समाप्त करवा देने का आश्वासन दे रही है। आदित्य खुद अराजनैतिक प्रकृति के हैं, क्योंकि उन्हें राजनीति की अधिक समझ नहीं है। आदित्य को स्थिति पर कैसे प्रतिक्रिया देनी चाहिए? **(250 शब्द)**	20

The case is a clear representation of political corruption and abuse of power by political party to influence the actor for its electoral gains.



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Options Available for Aditya

1) Accept to campaign for party in return of personal favour

Merit	Demerit
→ would not be punished for bonafide mistake	→ loss of integrity, credibility amongst viewers
	→ Politics without principle (Gandhian sin)
	→ hinder IT Department probe ⇒ loss of civil service neutrality
	→ indulge in corruption by accepting money

2) Reject advances of Political Party

Merit	Demerit
→ upholds his morality	→ may be punished for bonafide mistake
→ displays honesty, integrity ⇒ further improves credibility	→ Vendetta/revenge by party may happen ⇒ social media campaign against-

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→ upholds rule of law as law takes its course
→ rejection of corrupt practices
⇒ role modelling for society
→ does not influence electoral views of his supporters
⇒ free & fair elections

Aditya

Aditya's course of Action

Aditya should choose second option. Additionally:

1) Accept bonafide mistake in front of IT officials
→ may reduce sentence & fine
→ can opt for Vivad se Vishwas scheme and hence not face jail time

2) IT Department could use Aditya

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as its campaigner for its schemes and programmes

ex: Honouring the Honest Taxpayer

3) Aditya can address technical glitches with IT department

→ Improvement in services of IT-department through citizen feedback

→ similar issue maynot be faced by other citizens

Rule of law is guaranteed under Article 14 and must be the norm. Bonafide mistakes may be pardoned to improve good governance.

Ultimately, judiciary should pronounce its judgement based on relevant facts put forward by IT department and upholding law in its letter & spirit.

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Answer questions in **NOT MORE THAN** the word limit specified for each in the parenthesis. Content of the answer is more important than its length.

(इस भाग में न लिखें)
(Do not write anything in this part)

13. You are the CEO of a leading automobile company in India. Your company has launched a new car, which is the first of its kind in its design and features and thus, has become an instant hit among the buyers. Your company has already sold two lakh cars and one lakh more have been booked in advance. 20

However, within the first two months of the launch, the head of the technical department approaches you with the complaint about the airbags, which inflate up during the time of accident and save the passenger from getting injured. He told you that the airbags are over inflating due to some technical glitch and thus, are getting exploded. This explosion will hurt the passenger more, rather than saving him from the jerk of the accident.

However, this problem will be difficult to get identified, as at the time of accident, everything happens very quickly and the passenger will not be able to observe the problem with the airbag. The company has also not received any complaint in this regard. The glitch can be removed, but it will cost huge money and recall of all the cars. The glitch can be removed from the upcoming cars and the probability is very low that it will get caught in the already sold cars.

The situation has put you in a dilemma, as calling back cars will have huge repercussions. What action you will take to resolve the situation? Justify your action. **(250 words)**

आप भारत की एक प्रमुख ऑटोमोबाइल कंपनी के CEO हैं। आपकी कंपनी ने एक नई कार लॉन्च की है, जो अपने डिज़ाइन और विशेषताओं में अपनी प्रकार की पहली कार है तथा इस प्रकार, खरीदारों के बीच एक त्वरित हिट बन गई है। आपकी कंपनी पहले ही दो लाख कारों की बिक्री कर चुकी है तथा एक लाख और कारों की अग्रिम बुकिंग की जा चुकी है।

तथापि, लॉन्च के पहले दो महीनों के भीतर, तकनीकी विभाग के प्रमुख एयरबैग के बारे में शिकायत लेकर आपसे संपर्क करते हैं, जो दुर्घटना के समय फूल जाते हैं और यात्री को घायल होने से बचाते हैं। उन्होंने आपको बताया कि कुछ तकनीकी खराबी के कारण एयरबैग्स अधिक फूल रहे हैं और इस तरह फट रहे हैं। यह विस्फोट यात्री को दुर्घटना के झटके से बचाने के बजाय अधिक चोट पहुँचाएगा।

तथापि, इस समस्या की पहचान करना मुश्किल होगा, क्योंकि दुर्घटना के समय सब कुछ बहुत जल्दी हो जाता है और यात्री एयरबैग की समस्या का निरीक्षण नहीं कर पाएगा। कंपनी को इस संबंध में कोई शिकायत भी नहीं मिली है। गड़बड़ी को दूर किया जा सकता है, लेकिन इसमें बहुत पैसा खर्च होगा और सभी कारों को वापस बुलाना होगा। आने वाली कारों में से गड़बड़ी को दूर किया जा सकता है और इस बात की बहुत कम संभावना है कि यह पहले से ही बिक चुकी कारों में पता लग जाए।

स्थिति ने आपको दुविधा में डाल दिया है, क्योंकि कारों को वापस बुलाने पर भारी असर होगा। स्थिति को हल करने के लिए आप क्या कार्रवाई करेंगे? अपनी कार्रवाई का औचित्य साबित कीजिए। **(250 शब्द)**

Ethical corporate governance mandates corporates to take decisions which benefit all stakeholders – shareholders,

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customers, employees, law of land, & society & environment.

The CEO is facing ethical dilemma between managing company reputation and customer safety.

Options before CEO

1) Ignore advice of Head of Technical Department

merit	demerit
→ company reputation will remain intact	→ commerce without morality (Gandhian sin)
→ will not affect immediate sales prospects	→ not performing duty (Deontology-Kant)
	→ low objectivity, rationality & emotional intelligence
	→ poor leadership skills & corporate governance
	→ may lead to loss of lives

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2) Take advice seriously and ensure recall of already sold vehicles

Merit	Demerit
→ objective & rational decision	→ rival companies may try to take advantage ↓ temporary sales hike in short-term
→ shows importance towards customers → good work culture	→ lower reputation & increase anxiety of existing customers
→ increase confidence of prospective buyers	
→ Utilitarian approach	

Course of Action for CEO

CEO should opt for second option due to following reasons:

1) First & foremost, lives of customers is at risk

2) maynot be identified by customers, but rival companies & experts will be quick to notice in case of accident

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=) permanent erosion of trust & credibility
-) long-term repurcussions

-) will attract legal cases from customers & government

Additionaly CEO may do the following

1) call a press-conference and address the issue
→ customers will be cautious
→ shows transparency, accountability & leadership skills

2) Announce incentives for existing astomers
→ recall their vehicles
→ provide free after-sales service for 3 years due to inconvenience caused

3) ↑ trust & credibility of both existing & prospective buyers

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(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

3) Assure prospective buyers that special care is being taken to not repeat such mistakes.

4) Prove credibility of vehicle safety through crash test ratings

ex: GNCAP ratings

To reduce short term losses, CEO may end up hurting long term goals.

Safety & customer priority is the topmost concern for any company. Transient losses will be balanced by increased sales due to customer-centricity & ethical governance

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(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

14. You are the administrative head of the Public Works Department of Delhi Government. The capital has always been the centre of government activities, which lead to huge influx of government employees on continuous basis, from different parts of India. Problems regarding their accommodation always persist for the department. In this context, a new project has come up in which redevelopment of the government colonies will be done. Redevelopment will lead to more judicious use of land and the replacement of old complexes, which are very old and thus, not safe. They also need lots of maintenance to remain in habitable condition.

However, the project will lead to cutting of more than 11,000 trees in the area. The news of this has created a lot of public furor and the people are strongly objecting to the cutting of the trees. You have been assigned the task of completing the project in an amicable manner. In this context: **(250 words)**

(a) What are the ethical issues involved in this situation?

(b) How will you resolve them?

आप दिल्ली सरकार के लोक निर्माण विभाग के प्रशासनिक प्रमुख हैं। राजधानी हमेशा सरकारी गतिविधियों का केंद्र रही है, जिसके कारण भारत के विभिन्न भागों से लगातार सरकारी कर्मचारियों की भारी आमद होती है। उनके आवास की समस्या विभाग के लिए सदा बनी रहती है। इसी सिलसिले में एक नई परियोजना सामने आई है, जिसमें सरकारी कॉलोनियों का पुनर्विकास किया जाएगा। पुनर्विकास से भूमि का अधिक विवेकपूर्ण उपयोग होगा तथा पुराने परिसरों को बदला जाएगा, जो बहुत पुराने हैं और इसलिए सुरक्षित नहीं हैं। रहने योग्य स्थिति में रहने के लिए उन्हें बहुत सारे रखरखाव की भी आवश्यकता होती है।

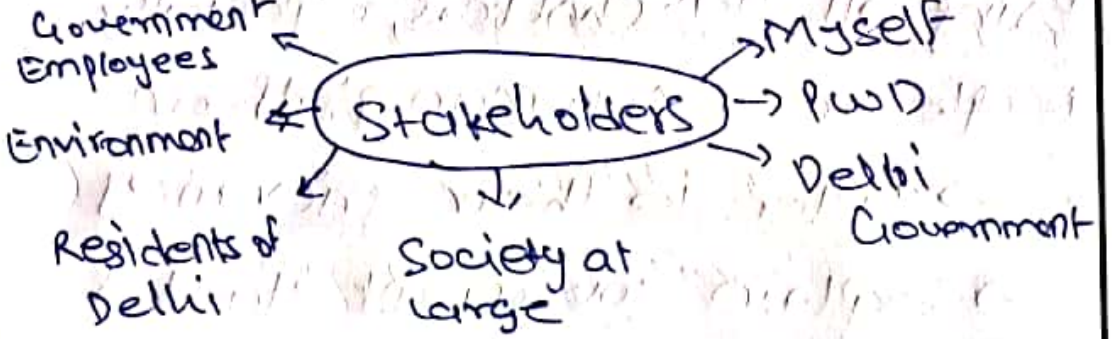
तथापि, इस परियोजना से क्षेत्र में 11,000 से अधिक वृक्ष काटे जाएंगे। इसकी सूचना से लोगों में काफी बवाल मच गया है तथा लोग वृक्ष काटने का कड़ा विरोध कर रहे हैं। आपको परियोजना को सौहार्दपूर्ण ढंग से पूर्ण करने का कार्य सौंपा गया है। इस संदर्भ में: **(250 शब्द)**

(a) इस स्थिति में सम्मिलित नैतिक मुद्दे क्या हैं?

(b) आप उनका समाधान कैसे करेंगे?

20

The lack of habitable environment in Indian cities has become a prominent challenge.



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(इस भाग में कुछ न लिखें)
(Do not write anything in this part)

a) **Ethical Issues Involved**

1) Development vs Environment debate

2) More judicious use of public resources vs public protests

3) Had redevelopment been planned for residents & not government employees, would it have faced similar protests?
ex: building of flyovers

4) Personal ethical dilemma of listening to conscience vs objective performance of duty

b) **Strategy to Resolve Issue**

1) Bring all stakeholders, especially people on a common platform
→ listen to their grievances
→ explain government stand &

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need for project

1) consultative process towards amicable resolution

2) Request public to call-off protests and cooperate with government

3) Inform police authorities to maintain law&order near offices, sites of protests and development areas

4) Propose government to go for vertical expansion instead of horizontal

→ minimise environmental damage

ex: west Kidwai Nagar Development model (Delhi)

5) Plant double amount of tree's cut in available spaces to minimise environmental impact and maintain

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(इस भाग में न लिखें) (Do not write anything in this part)

greenery of city

→ appoint NGO's / civil society groups in implementation of targets & maintenance of saplings

⇒ accountability, transparency & citizen-participation

Sustainable development is the most important principle to be followed. Neither of environmental concerns & development objectives should overpower each other, but maintain a fine balance.

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