

**FINAL TERM EXAMINATION**  
**Spring 2009**  
**MGMT627 Project Management**

**Marks: 81**

**Question No: 1 ( Marks: 1 ) - Please choose one**

**Project management specialists frequently distinguish between weak and strong matrix**

**structures. Identify the chief characteristic of a weak matrix.**

- Team members are not fully trained to do the job
- The functional manager has relatively more influence in making decisions than the project manager
- Management reserve is rapidly being depleted
- Re-baselining occurs frequently

**Question No: 2 ( Marks: 1 ) - Please choose one**

**High production costs are typically found at which of the following Project Life Cycle**

**(PLC) phases?**

- Maturity phase of the PLC
- Growth phase of the PLC
- Decline phase of the PLC
- Introduction phase of the PLC

**Question No: 3 ( Marks: 1 ) - Please choose one**

**Which of the following is included in Project Scope Management?**

- Plan development
- Project plan execution
- Integrated change control
- Initiation

**Question No: 4 ( Marks: 1 ) - Please choose one**

**Which of the following statements is TRUE about scope management?**

- It entails managing the project's work content
- It is a subset of configuration management and as such is performed by scope management specialists
- It is concerned with defining and controlling what is or is not included in the project

- It is not a concern of the project manager

**Question No: 5 ( Marks: 1 ) - Please choose one**

**Which of the following statements best describes the project life-cycle?**

- Project concept, project execution, and project reporting
- Project planning, work authorization, and project reporting
- Project planning, project control, project definition, work breakdown structure development and project termination
- Project concept, project planning, project execution, and project close-out

**Question No: 6 ( Marks: 1 ) - Please choose one**

**All of the following are activities of the Project Engineering Manager, EXCEPT:**

- Process flow sheets
- Equipment data specifications
- Process liaison
- Bid analysis

**Question No: 7 ( Marks: 1 ) - Please choose one**

**Which of the following shows the impact on results of changes in assumptions?**

- Controlled variation
- Scenario analysis
- Financial package blueprint
- Feasibility analysis

**Question No: 8 ( Marks: 1 ) - Please choose one**

**All of the following factors affect the estimation decision, EXCEPT:**

- Size of project
- Size of team
- Past experience
- Length of schedule

**Question No: 9 ( Marks: 1 ) - Please choose one**

**Which of the following is NOT a formal method of Selecting Projects?**

- The Sacred Cow
- The Operating Necessity
- The Competitive Necessity

- **Comparative Benefit Model**

**Question No: 10 ( Marks: 1 ) - Please choose one**

**The success of a project depends critically upon which of the following?**

- Effort
- Care
- Skill
- All of the given options

**Question No: 11 ( Marks: 1 ) - Please choose one**

**Which of the following is NOT an input to project plan execution?**

- Work authorization system
- Project plan
- Corrective action
- Preventive action

**Question No: 12 ( Marks: 1 ) - Please choose one**

**Which of the following spells out clearly defined and agreed-upon goals in beginning of project?**

- **Project Mission**
- Project Schedule
- Project Execution Plan
- Project Scope

**Question No: 13 ( Marks: 1 ) - Please choose one**

**All of the following are included in the Functional Level Planning, EXCEPT:**

- Coordination of work activities
- Commitment to group goals
- **Vertical & lateral communication**
- Lateral communication

**Question No: 14 ( Marks: 1 ) - Please choose one**

**All of the following are external economic variables for strategic planning in the tire industry, EXCEPT:**

- Forecast of industry

- Division of market
- Competition
- Steel and chemical output

**Question No: 15 ( Marks: 1 ) - Please choose one**

**Who among the follolwing is responsible to provide technical directions to any problem?**

- Assistant project manager
- Program manager
- Line manager
- Project manager

**Question No: 16 ( Marks: 1 ) - Please choose one**

**Which of the following types of managers is the true technical expert?**

- Program manager
- Line manager
- Project manager
- Assistant project manager

**Question No: 17 ( Marks: 1 ) - Please choose one**

**Which of the following defines the size of the project?**

- Project plan
- Project scope
- Project charter
- Work breakdown structure

**Question No: 18 ( Marks: 1 ) - Please choose one**

**Which of the following is prepared before project approval?**

- Project scope document
- Project charter
- Business case
- Project scope statement

**Question No: 19 ( Marks: 1 ) - Please choose one**

**In scope verification process, who will give the formal acceptance of work completion?**

- Top management

- Customers
- Stake holders
- Project manager

**Question No: 20 ( Marks: 1 ) - Please choose one**  
**Which of the following is the cause of scope creep?**

- Cost reduction
- Cost overrun
- Cost allocation
- Cost maintenance

**Question No: 21 ( Marks: 1 ) - Please choose one**  
**How is the earliest time denoted?**

- TL
- TE
- ET
- LT

**Question No: 22 ( Marks: 1 ) - Please choose one**  
**The earliest and latest times, are which of the following?**

- Dependent variables
- Random variables
- Independent variables
- Fixed values

**Question No: 23 ( Marks: 1 ) - Please choose one**  
**An event, represents which of the following?**

- Beginning of an activity
- Ending of an activity
- Beginning or ending of an activity
- Duration of an activity

**Question No: 24 ( Marks: 1 ) - Please choose one**  
**In CPM, which of the following in each activity is/are considered?**

- Time
- Performance

- Cost and performance
- Time and cost

**Question No: 25 ( Marks: 1 ) - Please choose one**  
**Printers and plotters, prefer to draw which of the following?**

- Circle
- Square
- Dotted line
- Straight line

**Question No: 26 ( Marks: 1 ) - Please choose one**  
**In precedence diagram, what does dotted line indicates?**

- Event
- Relationship
- Slack
- Critical path

**Question No: 27 ( Marks: 1 ) - Please choose one**  
**Who among the following is responsible for the development of operational tools?**

- Functional unit
- Program office
- Departments
- Supervisor

**Question No: 28 ( Marks: 1 ) - Please choose one**  
**How many types of pricing reports are there?**

- 4
- 6
- 8
- 10

**Question No: 29 ( Marks: 1 ) - Please choose one**  
**Which of the following have NO relative impact on price level?**

- Competitive prices
- Customer budget
- Bidder s cost estimate

- Life-cycle cost

**Question No: 30 ( Marks: 1 ) - Please choose one**

**Which of the following refers to how a product looks, feels, sounds, tastes, or smells?**

- Affordability
- Conformance
- Durability
- Aesthetics

**Question No: 31 ( Marks: 1 ) - Please choose one**

**Which of the following is referred to as the management section of quality management by PMBOK?**

- Quality control
- Quality assurance
- Total quality control
- Process control charts

**Question No: 32 ( Marks: 1 ) - Please choose one**

**Which of the following is viewed as a vertical teamwork between managerial and non managerial personnel?**

- Performance
- Empowerment
- Continuous improvement
- Planning

**Question No: 33 ( Marks: 1 ) - Please choose one**

**Empowerment, encourages which of the following?**

- Responsibility
- Authority
- Innovation
- Motivation

**Question No: 34 ( Marks: 1 ) - Please choose one**

**Which of the following means Quality related to price ?**

- Value
- Quality control
- Customer satisfaction
- Price control

**Question No: 35 ( Marks: 1 ) - Please choose one**

**The information provided by the Kano model, relates to which of the following?**

- Customer satisfaction
- Value analysis
- Quality control
- Price control

**Question No: 36 ( Marks: 1 ) - Please choose one**

**Process Analysis, is a function of which of the following?**

- Performance Analysis
- Quality Metrics
- Process Improvement Plan
- Quality Improvement Plan

**Question No: 37 ( Marks: 1 ) - Please choose one**

**How many tools are used for quality improvement?**

- Six
- Seven
- Eight
- Nine

**Question No: 38 ( Marks: 1 ) - Please choose one**

**What is the ratio of output to input called?**

- Efficiency
- Effectiveness
- Productivity
- Quality

**Question No: 39 ( Marks: 1 ) - Please choose one**

**Productivity, is an output input agreement on consideration of which of the following?**

- Quality and time
- Competitiveness and time
- Efficiency and time
- Effectiveness and time

**Question No: 40 ( Marks: 1 ) - Please choose one**

**Which of the following defines how & when various stakeholders receive information & communicate with each other?**

- Site Waste Management Plan
- Communication Management Plan
- Chemicals Management Plan
- Debt Management Plan

**Question No: 41 ( Marks: 1 ) - Please choose one**

**Which of the following refers to the interpersonal influence modes that a project manager can use?**

- Leadership style
- Motivation style
- Communication style
- Controlling style

**Question No: 42 ( Marks: 1 ) - Please choose one**

**The development of the overhead rates, is a function of how many separate elements?**

- Two
- Three
- Four
- Five