

Integrity → Truth, values, compassion and empathy are few virtues that define one's character. Integrity is the **CONSISTENT** * and **UNCOMPROMISING** adherence to such strong moral and ethical principles and values. → Doing the right thing even when no one is looking

Latin word
Integritas → whole
without it no one is complete.

S No	Word	Description	Example	Recent	Personality	Quote
1	Integrity	- consistency of thought speech and action while adhering to the highest possible moral standards - righteous conduct across situations and across time - inner sense of wholeness and consistency of character - what you think, do say & do → in syn	- following traffic rules even when police isn't there - Professional Integrity quality of deliverable to the clients irrespective of workload - Valery Legasov, Chernobyl	Ashok khemka	Gandhi - NCM, Ashok Khemka	"Integrity is doing the right thing even when no one is watching" - CS Lewis
2	Probity	- Strict adherence to your moral principles based on undeviating honesty and a quality of being incorruptible - ~~element~~ in an institutional context - integrity applied to governance			- Ashok Khemka - Vinod Rai, CAG, 2G scam	
3	Impartiality	- decisions/choices are not influenced at all by personal beliefs, preferences or which members of a group are going to be affected by them - decisions are based purely on merit	- mothers treatment towards all children	- ECI bans candidates likes Yogiji, Maneka Gandhi irrespective of which party they belong to		Justice is impartiality. Only strangers are impartial. - GB Shaw
4	Non Partisanship	- decisions/choices should be taken without fear or favour to one particular group - political neutrality - not allied to any cause or party	- referee in football	- Speaker criticised member of the ruling party for passing comments against an opposition member	- Narshimha Rao sent Atal Bihari Vajpayee from then opposition party leader to represent India at Geneva.	Politicians owe allegiance to country first then to the party
5	Objectivity	- decision free from subjectivity caused by emotions, perceptions, bias	- selection of art installation tenders on basis of logic i.e. if it meets the requirement of the project and not nepotism or favourism while part of cultural fest	- ECI bans candidates likes Yogiji, Maneka Gandhi irrespective of which party they belong to		
6	Empathy / Intellectual empathy	- capacity to imagine yourself in someone else's position and understand how they are feeling, what they are thinking and emotionally engage with them	- relate to farmers/tribes, understand their thought process, needs and problems	NALSA	Raja Ram Mohan Roy	Empathy is about finding echoes of another person in yourself.

Frugality Quality of being economical with money or food.

Frugality & Simplicity of MK Gandhi

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S No	Word	Description	Example			Quote
			Personal	Recent	Personality	
7	Sympathy	- acknowledging another <u>person's hardships</u> , feeling pity for them, but <u>not</u> able to relate to them or imagine yourself in their position	- feeling sad for poor condition of workers/labourers even if they aren't related to you	<u>Atimul Nehruv</u> (NT) <u>NALSA</u>		
8	Tolerance	- <u>acceptance of beliefs, actions and practices</u> that one considers to be <u>incorrect</u> but still tolerable to the extent that they should <u>not</u> be <u>prohibited</u> - exercise <u>restraint</u> in sensitive matters - allows <u>people to live together peacefully</u>	- parents tolerate the tantrums of children			"In order to maintain a tolerant society the society must be intolerant of the intolerance"
9	Compassion	- desire to <u>alleviate</u> someone else's suffering	- helping a <u>child labor</u> by reaching out to NGO - helped a <u>wounded dog</u> in my society with the assistance of an NGO <u>Sanjay Gandhi animal care centre</u> - Mother concern NGO, fundraising for 4yr burn victim, hospital visit - <u>Pregnant cat</u> at hostel - Hurt peacock, booked ambulance <u>laugh during COVID (quite funny)</u>	<u>Om Kachra - Kote.</u> <u>P. Narahari</u> - PNB (Gwalior DM) - Shehzad and Saug, Delhi's self-taught vets, two brothers who have been running a wildlife rescue center for injured birds for over 15 years. <u>Girl - wheel chair for dog (TN)</u>	<u>Compassionate Kozhikode</u> (<u>Prashant Nain</u>) - Gwalior Collector, P. Narahari worked for persons with disabilities - IPS Aslam Khan, dedicates half her salary to deceased - <u>Divya Divaragan</u>	- <u>Operation Sulaimani</u> "Love and compassion are necessities, not luxuries. Without them, humanity cannot survive." - Dalai Lama
10	Dedication to Public Service	- deep rooted commitment and devotion towards the <u>welfare of the public</u>		<u>Parameswaran Iyer</u> , a retired IAS officer who returned from USA to head Indian cleanliness drive 'Swachh Bharat Mission'.	<u>Kailash Satyarthi</u> - <u>E. Shreedharan</u>	
11	Responsibility	- <u>self imposed obligation</u> to do one's job - difficult to impose - penalty: <u>shame or guilt</u>	- I am responsible for my marks	<u>Yuvra Brigade of Karnataka</u> → <u>make over of Shree temple</u>	<u>Durgashakti Nagpal</u> - sand mafia	"Price of greatness is responsibility" - Winston Churchill
12	Answerability	- <u>obligation to give justification</u> for one's action - easy to enforce - <u>penalty</u>	- accountable to boss but answerable to parents	- Hong kong protestors apologize for the harm caused due to protests	<u>Willy Brandt</u> at Warsaw Ghetto	

CC (Citizen Charter) → is a document released by an organization in public domain & shows the nature, working & functions of that organizations

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13	Accountability	- <u>answerability</u> supplemented with <u>sanctions</u>	Going to office on time ✓ accountable to boss but answerable to parents	- Sri Lanka President and Army chief took responsibility of recent bombings - ve <u>Elphinstone bridge</u> stampede in Mumbai, lack of <u>R</u> by DMC and highway authority	- Vikram Sarabhai, ISRO	"its wrong and immoral to seek <u>escape the consequence of ones acts</u> " MKG
14	Commitment	<u>Obligation</u> towards a task through a <u>formal</u> agreement	- commitment to parents to make them happy	- Kiran Bedi, governor of Pondicherry, lake cleaning/revival in the UT	<u>Afroz Shah</u> (Versova Beach clean up), <u>Mani</u> the mountain man	
15	Dedication	<u>Sense of deep rooted</u> commitment to devote oneself to a <u>cause</u>	Our parent dedicated their lives for us to get an educated life	- <u>Healing Himalayas</u> (Pradeep Sanghvi) - a Pune-based professor has shunned the use electricity, for environmental reason, for over seven decades.	Rajendra Singh, waterman of India, <u>Dashrath Manjhi</u>	<u>Daitari Nayak</u> who hails from the mineral-rich Kenojhar district was awarded the Padma Shri early this year after his exploits of digging a canal through the Gonasika mountains came to the fore.
16	Spirit of Service	Quality of being committed to public service without any self motives.	(IIT Bombay) <u>CTARA</u> Group for rural activities, appropriate technology, connecting SNT and rural India to solve their problems via our knowledge in places like <u>Palghar</u> , <u>Melghat</u> , Pen, Ranshet etc <u>Centre for Technology Alternatives for Rural Areas</u>	Delhi Police awareness campaign for women safety and empowerment, Nukkad natak, Advertisement	- E. Shreedharan <u>O P Chaudhary</u> work for naixals	<u>Service to man is service to God</u> - Swami Vivekananda
17	Perseverance	<u>continued effort</u> to do or achieve something despite diff. delays, opposition or failure <u>persistence</u> in doing something despite difficulty or delay in achieving success.	upsc preparation ^{even} after many attempts	- small group of women in <u>Vellore</u> who have built more than 600 recharge wells over the last four years, ensuring a <u>six metre</u> rise in groundwater levels, and the revival of a once-dead river.	Nelson Mandela, Yuvraj Singh	

(Selflessness)

- Ira Singhal

If you tell the truth, you do not have to remember anything.

M. Purna

S No	Word	Description	Example	Recent	Personality	Quote
19	Courage of Conviction	The state or <u>quality of mind or spirit</u> that enables one to <u>face danger or fear with self-possession, confidence and resolution</u> . To have the confidence to <u>act or behave</u> in accordance with <u>one's beliefs or ideologies</u> , especially in the face of <u>resistance, criticism, or persecution</u> .		(1st female amputee - Mt Everest) <u>Arunima Sinha</u> <u>Mallika Iyer</u> (Nari Shakti Puraskash 2018) - wing commander, Abhinandan <u>Malavath Purna</u> youngest girl to scale down Mt. Everest	<u>bilateral amputee</u> <u>Martin Luther King Jr.</u>	
20	Public Service	<u>Action taken with an intention of promoting the welfare of public</u> ; no personal benefit in return A public service is something such as health care, transport, or the removal of waste which is organized by the <u>government or an official body</u> in order to <u>benefit all the people</u> in a particular society or community. <u>Can be taken by any public spirited person</u>	<u>many doctors in COVID</u>	<u>Afrase Shah</u> <u>Puducherry</u> where a group of fishermen and scuba divers are diving with the purpose of cleaning <u>sea beds</u> and improving the <u>marine ecosystem</u> . <u>(Amdeep & Minusha) (Someshwar beech)</u>	<u>E. Sreedharan</u>	<u>Service to man is service to God - Swami Vivekananda</u>
21	Openness	<u>collaborative or cooperative decision making</u> <u>unrestricted access to knowledge and information</u>	- While managing the cultural festival, was <u>open to ideas from juniors</u> <u>democratic family</u>	<u>SWAYAM</u> portal, SC directive to translate judgements in <u>regional languages</u> <u>live proceedings of court</u>		
22	Transparency	<u>UNDP</u> has perceived that transparency means " <u>sharing information and acting in an open manner</u> "	While working as <u>hostel general secretary</u> uploaded all the <u>expenditure bills</u> on hostel website	<u>AAP Party</u> listing its donations and donor names online for public		
23	Fortitude	Fortitude refers to the <u>strength of mind</u> that gives one the capacity to <u>endure adversity</u> with <u>courage</u>	<u>Fasting, Earth hour</u>	- <u>Hungerstrike, Satyagraha</u> , Paryushana	<u>Nadia Murad</u> , Denis Mukwege (DRC), Dutee Chand, Caster Semenya	
24	Personal Ethics	Personal ethics is a category of philosophy that determines what an individual <u>believes about morality and right and wrong (Morals)</u>	<u>Refusal to copy in exams</u>			
25	Professional Ethics	Professional ethics are principles that <u>govern the behaviour of a person or group</u> in a <u>business environment</u>	Dissuading the practice of <u>insider Trading</u>			

ethics → the judgement of right and wrong, what to do and what not to do, how one ought to act, forms the ethics

ethical work culture → work ethics of each individual along with implementation of stringent CoC and CC (charter) without any exception governs etc.

If you trust a brand → trust its products

alternatively if you → look forward for other products from trust builds up

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26	Emotional Intelligence	It's the <u>ability to identify and manage</u> your emotions and those of others <u>Self Awareness, Self Management, Social Awareness, Relationship Management</u>		<u>Mahesh Sharma</u> , a Padma Shri recipient convinced tribes in Jhabua, MP to opt rain water harvesting (<u>Halma</u> ritual) → Mother Earth is thirsty	<u>A Paul Menon</u>	David Caruso, "that emotional intelligence is not the opposite of intelligence, it is not the triumph of heart over head — it is the <u>unique intersection of both</u> ."
29	RTI	<u>Participative democracy</u> Record keeping, sound monitoring capacity building of PIOs (public Information Officer) Creating awareness and robust GRM minimizing RTI rejections <u>suo-moto</u> disclosure				
30	Work Culture	- reflects the <u>beliefs and principles</u> of an <u>organisation</u> and its employees	<u>Professionalism</u> - The competence or skill that is expected of a SRO professional person in his workplace	→ Eg → <u>Amitabh</u> to reach on time on sets	<u>Sachin</u> Vikram Sarabhai	
31	Public Service Delivery <u>Public Servant</u>	Individual who works for the state → <u>mainbody duty</u> → welfare of public & society → directly → indirectly through appointment & election		<u>Rani Misti</u> , 800 trained, SBM grameen, (Jharkhand, women mason, women empowerment)	<u>Armstrong Pame</u> - people's road - Manipur	
32	Citizen Charter	A <u>document</u> that an organization <u>publishes</u> for public reference & provide details of the <u>nature, working and functions</u> of an organization				
33	Code of Ethics	covers broad guiding principles of <u>good behaviour and governance</u>	<u>Moral sanction, Responsibility</u>	a consortium of FB, Google, Amazon have launched a platform to promote <u>ethical use of Artificial Intelligence</u> .		
34	Code of Conduct	list of <u>acceptable and unacceptable behaviour</u> and actions in a <u>precise and unambiguous</u> manner Ethical Governance is a way of governing which infuses <u>high standards of moral values</u> and <u>behaviour in every act of process</u>	<u>Legal sanction, Accountability</u>	voluntary code of ethics by IAMA for 2019 election		
35	Ethical Governance					
36	Corporate Governance	Corporate governance is the system of <u>rules, practices, and processes</u> by which a firm is directed and controlled, ensuring fair treatment to <u>all stakeholders</u> . (Fair, transparent, <u>ethical administration</u> of corporates)				The purpose of a corporation must be redefined as creating shared value, not profit per se. This will drive the next wave of innovation and productivity growth in the global economy. - Michael Porter

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37	Selflessness	more concern with the <u>needs and wishes of others</u>	worked for NGO (mother concern) <u>Donating blood</u>	- a Mumbai resident repairs the city's roads <u>one pothole</u> at a time. ✓ <u>Saalumurada Thimamakka</u> planted 8k trees in last 80 years (can't have children)	<u>Kannan Gopinathan</u> IAS officer from dadra nad nagar haveli toiled at kerala relief camp for 8 days without revealing his identity.	The best way to find yourself is to lose yourself in service of others - MKG
38	Sarvodaya	- development of all "progress for all" socio-economic equality				
39	Anthodaya	- development of all "progress for all" socio-economic equality Individual liberty and Development of individual skills <i>from below (most disadvantaged)</i>				
40	Trusteeship	✓ Gandhi's <u>socio-cultural</u> philosophy Wealthy holds wealth not by virtue of being <u>owners</u> but by virtue of being <u>trustees</u> who look after <u>welfare</u> of people in general		<u>AMUL</u> cooperatives		
41	Leadership	<i>transformative leadership</i> the action of <u>leading a group of people</u> or an organization towards a <u>common goal</u> is someone who <u>steers a group or organisation</u> towards <u>higher ideals, visions and missions</u>	lead a team of <u>55</u> to conduct several events in cultural festival of my college	Indian women's hockey team won FIH cup against Japan under leadership of <u>Rani Rampal</u>	<u>E. Shreedharan</u> Vikram Sarabhai <u>Chhavi Rajawat</u>	A leader is one who <u>knows</u> the way, <u>goes</u> the way and <u>shows</u> the way "A genuine leader is not a searcher for consensus, but a <u>molder of consensus</u> ." — Martin Luther King, Jr.,
42	Personality	It is <u>stable set of preferences and tendencies</u> through which <u>you approach the world</u>				
43	Behaviour	- is an <u>action or reaction</u> that occurs in response to an <u>event</u> or <u>internal stimuli</u>				
44	Attitude	- <u>learned, enduring predisposition</u> to think, to feel and to act in a particular way - attitude shapes <u>behaviour, actions</u>		→ <u>T. Srinivasacharya</u> → <u>Stephen Hawking</u>		
45	Bureaucratic attitude	- <u>decisions and actions</u> are taken based upon <u>rules, regulations and procedures</u>			<u>Max Weber</u> - developed bureaucracy	

S No	Word	Description	Example	Recent	Personality	Quote
46	Democratic attitude	- decision are taken by <u>consensus, discussion, public opinion, deliberation</u>		Draft <u>education policy</u> for public opinion, <u>GST council</u>		
47	Aptitude	- ability to a particular thing in a <u>particular manner</u>		<u>IIT-D</u> students developing <u>low cost ventilator</u>		
48	Social Influence	- how individual <u>thoughts, actions and feelings</u> are influenced by <u>social groups/ outside factors</u>	<u>Hema Das. (Assam)</u>	<u>Sayed Sehrish asgar</u> only women DC in J&K installed <u>sanitary napkins dispensers</u> in all schools and colleges		
49	Norms	- it is an <u>informal</u> understanding that governs the behaviour of society, team, office, etc.				
50	Persuasion	- process of <u>changing attitude</u> and <u>behaviour</u> of target group in desired method through <u>democratic method</u>	<u>COVID-19 mark</u>	<u>P. Ponnurajappan (T.N.)</u> library		"Selling is a natural skill. It's developed as a child. You may know it as persuasion."
51	Discipline	<u>action or inaction</u> regulated in accordance with the <u>system of governance</u>	Reaching school/office on time always buckle <u>seat belt/ wear helmet</u> as a part of <u>sports team</u> regularly went for training sessions			A culture of discipline is not a principle of business, it is a principle of greatness.
52	Passion	High level of <u>commitment</u> and <u>dedication</u> towards a particular object or principle <u>value neutral term</u> , direction is important persistent and continued effort	passion for learning musical instrument - <u>Korma lang</u> → <u>Hiraman ji</u> (Gujarat)	passion of <u>Jadav Payeng</u> to protect the riverine island of <u>Majuli</u> has led to the planting of <u>1500 acres of forest!</u>	<u>Forest man of India</u> Dasrath Manjhi,	
53	Conscience	<u>internal guidance</u> system which guides oneself to do morally right thing <u>resolving dilemmas</u> In a crisis situation <u>we grow as a person</u> spiritually as well as emotionally with the help of conscience	dilemma of helping beggars or encouraging them; dilemma of <u>helping LGBTQ</u> or encouraging them, rather help them with info. we shall respect our teachers and obey him, but when we find a teacher harassing a girl student, our conscience asks us immediately disregarding the teacher and saving the girl from his act.		- <u>Swami Vivekananda</u> (voice stealing)	When I did not heed the voice of my conscience, the outcome was the crisis of my conscience There is a <u>higher court</u> than courts of <u>justice</u> and that is the <u>court of conscience</u> . It supersedes all other courts. - Mahatma Gandhi.
54	Dignity	<u>Self respect</u> <u>self worth</u> <u>self importance</u> Art 21				Dignity ensures that ' <u>Jiva</u> ' is treated as ' <u>Shiva</u> ' - Vivekananda
55	Virtue	- <u>Virtue is a moral excellence</u> - Behaviour of showing high moral standards				

② • Human Rights Watch Report - ('time to deliver') → Growing menace of global migration (cc, violence, civilians)

[Ethical IR = National Interest + Human Values]

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56	Nolan Committee	Honesty, Accountability, Integrity, Selflessness, Objectivity, Leadership, Openness (mnemonic - <u>HAI SOLO</u>)	ARC 2 added <u>Empathy</u> & <u>Compassion</u> (E + Action)			
	corruption	misuse of <u>public trust</u> and <u>power</u> to earn benefits at the cost of <u>public welfare</u>		<u>Citizen Empowerment</u>	<u>Redress Satisfaction</u>	<u>Capacity Enhancement</u>
	success	is state of <u>mind</u> , a <u>sense of accomplishment</u> and <u>satisfaction</u> which an individual experience after achievement of their <u>self set goals</u> or targets		<u>Citizen Charter</u>	<u>Public Grievance Redress</u>	<u>Service Delivery Capacity</u>
	humanism, religion	<u>Bethune</u> college in kolkata offers agnostic, humanity, secular, non religious as choice of religious identity for UG applicants.		<u>INTEGRATED APPROACH</u>		

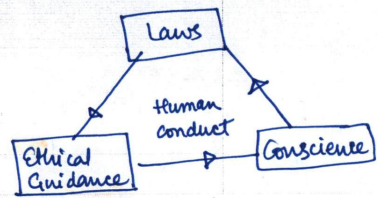
↓ UK study
Polity IV Governance

- eg - During my stay in Mumbai, I along with my few friends once went for a cycling trip from college campus to Versova beach. I was surprised by the cleanliness of the beach. Later enquiry revealed that a local lawyer Afroz Shah is leading a beach cleaning drive. We contacted him and later actively participated in the cleaning of rock beach (next to Versova)

[Accountability can't be shared but responsibility can be shared]

• Accountability vs Responsibility

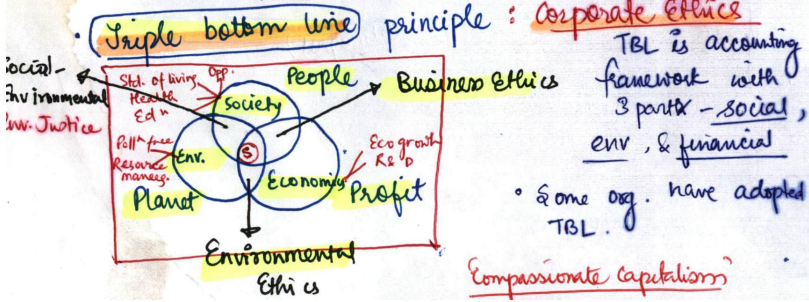
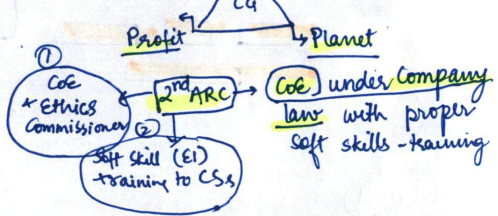
- constructive confrontation → Constituent Assembly Debates
- now → Polarised Political System



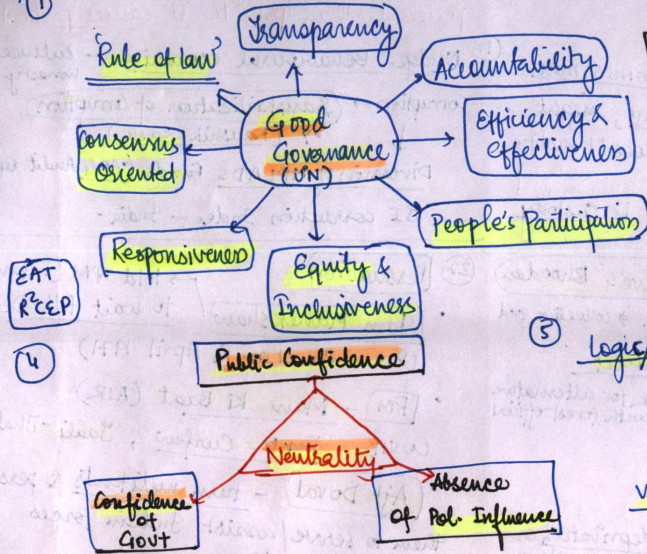
Servotam Model of Gov.

Public	vs	Private
✓ <u>Transparency</u>	-	<u>Confidentiality</u>
✓ <u>Effectiveness</u>	-	<u>Efficiency</u>
✓ <u>Commitment</u>	-	<u>Professionalism</u>
✓ <u>Consensus</u>	-	<u>Autonomy</u>
✓ <u>Welfarism</u>	-	<u>Profit</u>

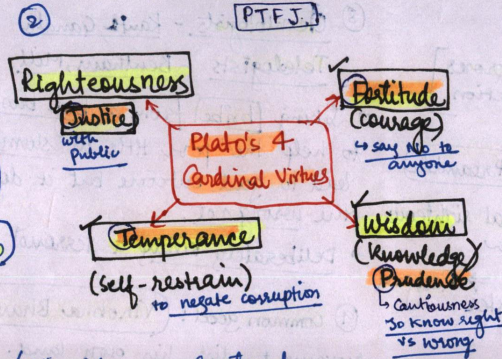
Compassionate Capitalism by Narayan Murthy



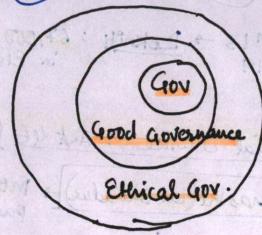
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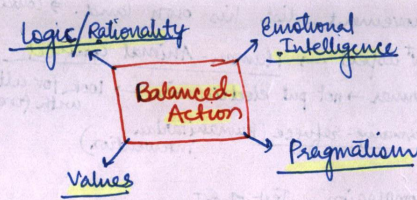
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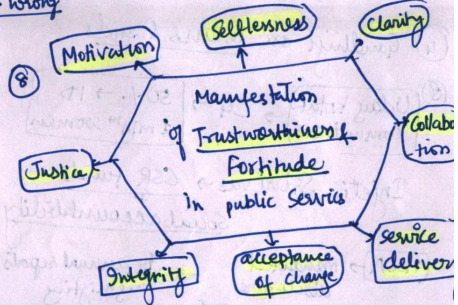
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EAT
RCEP
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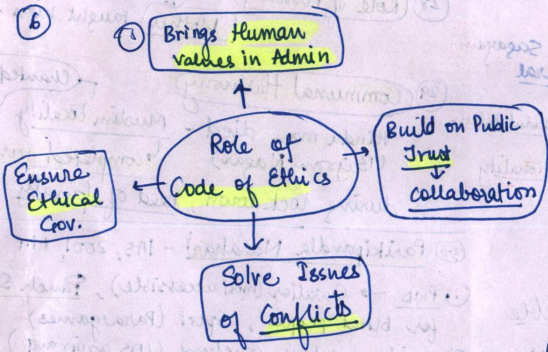
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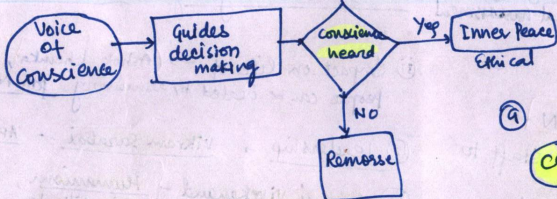
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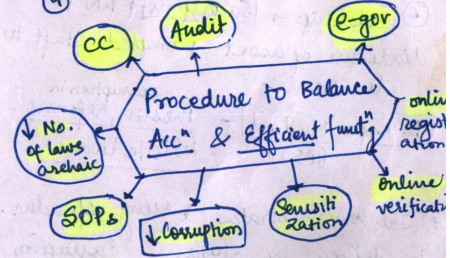
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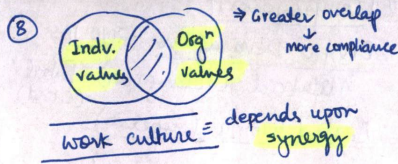
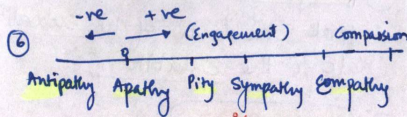
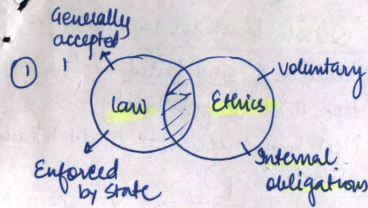


- ① 17th LS → Lokniti : 67,000 crores in Election 2019
- ② Social Justice : Act 46 Preamble
- ③ Shastri (Iqbal Bahadur) → moral righteous path
→ taken responsibility of loss of lives - Railway Minister → Resigned
- ④ Gandhiji on means & ends
- ⑤ Uday Kotak Committee → CG → 50% → 1D 1 min women
Injeti Shrinivas → CSR funds
Social accountability
MoCA → mandated disclosure of ICC reports → In annual reports highlighting sexual harassment
- ⑥ SDG - 8
- ⑦ Leadership → Sagayam → ToN → disclosure of asset prompted staff to do same
D. Rupa Mudgil (IPS) → Corruption in Prison, reforms Whistle blower
- ⑧ The lower strata & rung of adm. is driven by slogan 'corruption is needed to grease the wheels of adm.'
→ Bribe - Driving licence of RTD (ARC OR)
Globally, → Ghana, Nigeria, Botswana - resource

- ⑧ Deontologists - Kant, Gandhi
Teleologists - Bentham, Mill
→ Taking bribe from a big businessman to help the poor HMs in slums, might lead to good outcome but it doesn't justify the wrong act. → We should learn from Japanese Culture of No bribe
→ Deliberately killing a terrorist in custody
- ⑨ Common good : Vinobha Bhave's Bhoodan movement, dist. his own land. → collective good
Env't aspect → Human-Animal Conflict
Farmer → not put electric wire → look for alternative with forest official
Germany-refugee (Humanitarian intervention)
- ⑩ Compassion - Test of GI.
⑪ 48% ppn suffer from one deprivation or other
Bureaucratic rigidity vs Democratic Ethics.
- ⑪ Impact on life of → Ashok Khemka, Mr. Sagayam
People can be created by remaining pol. Neutral
- ⑫ Leadership → Vikram Sarabai - APS Abdul Kalam
- ⑬ Swami Vivekanand - Humanism, Rationality Scientific temper
- ⑭ Use → CVC, NHRC, CBI, Lokpal, DRDO, ISRO
- ⑮ Inclusive, equitable and sustainable growth is thus need of the hour to weed out corruption & rotting the life & breath of country - SC
Change & mind set - change → (Ho Kalla Son)

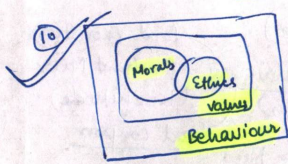
- ⑮ SC - Public morality is placed on higher pedestal than priv. bc it carries public trust
- ⑯ Nudge Behavioural economics - culture of honesty
Corruption → Sanskritization of Corruption by (Kamuk Basu)
↓
Diversion of MPLADS Funds (CAG Audit report)
SI corruption Index - India-
- ⑰ Persuasion
→ told PM (I. Gandhi) to wait till Dec 1971
• Sam Manekshaw (Pak - Provoking in April 1971)
• PM - Man ki Baat (AIR)
COVID - Junta Curfew, Jaali-Jhali
• Ajit Doval - turn militants & persuade them to serve/assist Indian forces against terrorists
- ⑱ Role of Family - T. Edison - (mental ill) school removed
Mother taught him - home schooled.
- ⑲ Communal Harmony
→ Chanted Ram Nam Sahay hai
Hindu man died - Muslim locality (Bajram Nagar) → Completed funeral during lockdown, need of family.
- ⑳ Parikipandla Narahani - IAS, 2001, M.P
- ⑰ PWD → Gwalior (most accessible), Panch Sparsh for blind people, Sport (Para games)
- ⑳ Children → free coaching (IAS aspirant)
- ㉑ Janta Darbar (8 PM - 11 PM) + Village Visit
- ㉒ Use of Social Media - Accessible (7) drafted
- ㉓ Andore, ⑤ Own Children (Ladli Lakmi Yojna - M.P insured BBEP)

Ethics

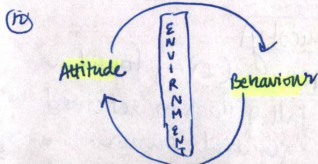


⑨

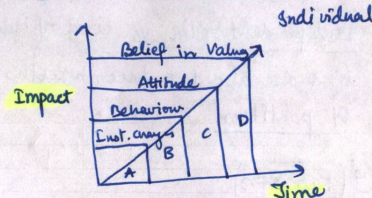
$$\text{Performance} = \frac{\text{Aptitude} \times \text{Motivation}}{\text{Understanding of task}} \times \text{Env} \times \text{Attitud}$$



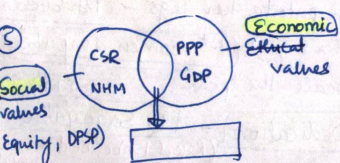
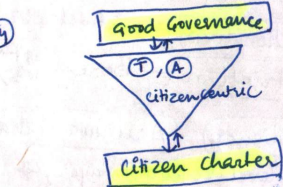
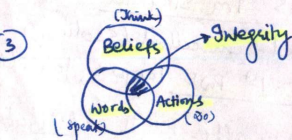
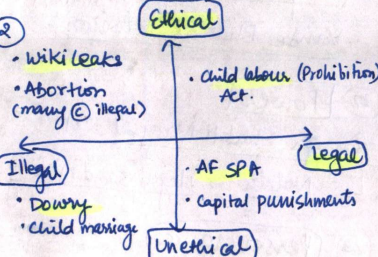
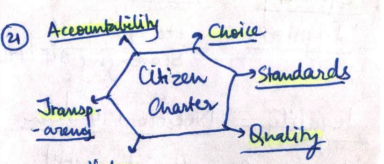
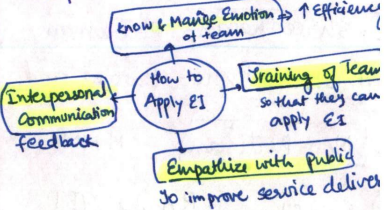
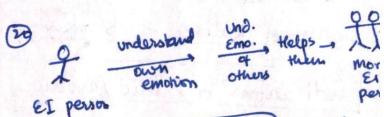
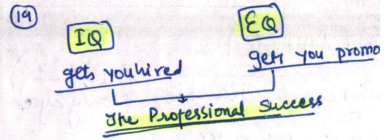
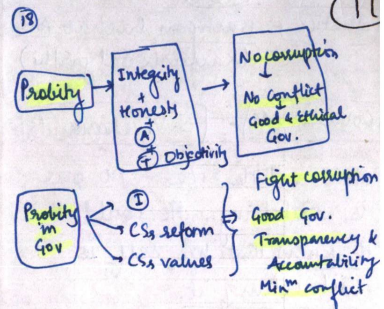
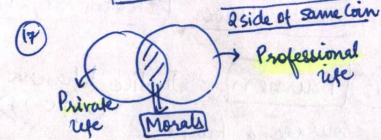
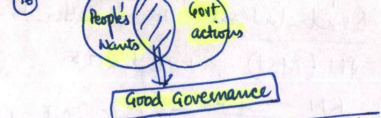
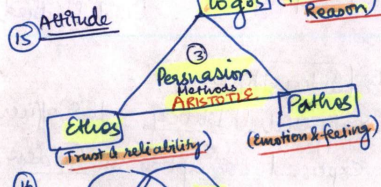
⑪ Philosophy → Psychology → Governance
(Thoughts) (Behaviour) (Public Adm)



⑬ Strengthening Ethical Values



- A = Institutional changes
- B = Behavioural "
- C = Attitudinal "
- D = Value/Morals/Ethics ⇒ Indv. change



Justice - (12) Sachin Bachao Ando (Kailash Satyarthi)

Conscience - S. Vivekananda
steal a little rice - no one is watching. He couldn't he knew that his self is witnessing it

Attitude
Stephen Hawking (ALS-21 only 2yrs)
lived till 76
Battle of Kalinga - Ashoka

Dedication to Public Service
Shreedharan - 'Metroman'
Armstrong Pame - People's road

Non-Partisan - NAM

Equality - P.A. Act 1989
Dignity - Pre of Manual Scavenging Act 1976

Legality - Nelson Mandela
led Anti-Apartheid movt.
in S. Africa against unjust laws

Ethical Dilemma
Independent India vs lives of Millions who are about to face wrath of partition

Passion - Sachin (world cup)

Humility - APJ Abdul Kalam
convocation IIT(BHU). 5 chair, centre one-big. He refused to sit & offered to VC.
Chair was changed for People's President.

Temperance - Azim Premji (75% Pledged)

Integrity
Satyendra Dubey - IES officer
- exposed corruption in Golden Quadrilateral. Wrote letter to PM (Atal). killed 2003.
RTI → 2005
Whistle-blower Protection Act, 2014

Fairness - Justice Khanna (1975-77)
courage & fairness
Keshavananda judge → Basic Struct.

Empathy - Kalam -
took children of his subordinate to the Exhibition

Public Service
PM Bharatiya Janashadhi
Parityojana - Compassion, justice
Jan Ashadhi Stores

Compassion
Divya Devarajan - 2010 IAS
Adilabad (Telangana) - Tribal (Gond)
Anand Kumar (Super 30)
2 Delhi Police Constable -
trying to save lives of critical
COVID-19 → coordinating blood plasma

Kindness - food (donation)
Operation Sulaimani - Prashant Nair (Kozhikode)
(compassion) food coupon
volunteer for blood

Probity - M. Visvesvarayya
go resignation - left in his own car (govt car)

Honesty
Delhi Police (2) → found a bag full of cash → returned to rightful owner.

Accountability
Satish Dhawan - ISRO -
launch of SLV failed. He took the responsibility.
Next time success → credit to team (leadership).

Responsibility - Yuvra Brigade of Karmis
→ Healing Him
Vande Bharat Mission

Power
Surge Shakti Nagpal 2010
Noida → illegal sand mining

Perseverance
IAS Ira Singhal - 2010
cleared - cancelled (scoliosis)
2014 - 1st PWD topper, fought AT
Japan after WWII • A. Lincoln

Nationalism - S. Patel (SGZ)
Patriotism - Bose (left 1cs)

Resilience - Arunima Sinha
national level volleyball player, 23
- amputate her legs - Mt. Everest (after 2 yrs) - 1st women amputee to scale the peak. (T.N)

Dedication - U. Sagayam
(Reject Bribe - hold your head high)
spent night → to protect evidence