APMG International

AgilePM-Practitioner

Agile Project Management (AgilePM) Practitioner Exam

Version 6.3

QUESTIONS & ANSWERS

DEMO VERSION

(Limited Access)

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Question 1. (Multi Select)

Using the Project Scenario and the additional information provided for

this question in the Scenario Booklet, answer the following questions

about Feasibility.

Remember to limit your answers to the number of selections requested in each

question.

Which 2 statements describe the appropriate application of Agile Project

Management when developing the Feasibility Assessment?

A: The new Project Manager should NOT be involved in finalising the
B: The Architecture Angels' Finance Director should approve the final
C: The Earth Excavations' Head Gardener should contribute to the outline
D: The different options should be presented to the 'Hoy for Hoy Hall' Action
E: The Timber Tigers' Site Manager should be the sole approver of the

Answer: B, D

Explanation:
In Agile Project Management, it's important to involve key stakeholders and to ensure that there's a collaborative approach to project decisions. Considering the Agile principles and the given scenario, the appropriate application of Agile to the Feasibility Assessment would likely involve the following statements:
B . The Architecture Angels' Finance Director should approve the final Business Case as part of the Feasibility Assessment. In Agile, it's crucial to ensure that the business aspect of any project aligns with the financial feasibility. The Finance Director's approval would be significant in validating the economic viability of the project.
D . The different options should be presented to the 'Hoy for Hoy Hall' Action Group for their feedback before the chosen outline solution is finalised. Agile encourages stakeholder engagement and iterative feedback. Presenting options to the action group aligns with the Agile value of customer collaboration over contract negotiation, allowing for community input that could be vital due to the building's heritage status and the community's interest.

Question 2. (HOTSPOT)

Using the Project Scenario answer the following question about the technical quality of the solution to be delivered. An assessment of the maintenance requirement for the new reservation system was made during Feasibility.

Column 1 describes a list of different types of hotel reservation systems considered. Column 2 lists the three DSDM maintainability objectives. For each description in Column 1, select from Column 2 the maintainability objective it would support.

Each selection from Column 2 can be used once, more than once or not at all.

Column 1:

1. Off-the-shelf software with ready-to-use templates that will need to be customised to fully

meet Hoy Hall requirements, after deployment.

2. Developing a fully functioning in-house system, developed and hosted by Architecture

Angels IT Operations team.

3. All-in-one web-based reservation and accommodation management system built to Hoy Hall's

specification.

4. All bookings for Hoy Hall to be scheduled by one of the other two hotels within the group,

until a suitable system can be implemented at the site.

5. A spreadsheet is used to capture customer details manually. Data will then be exported into a fully functional system at a later date.

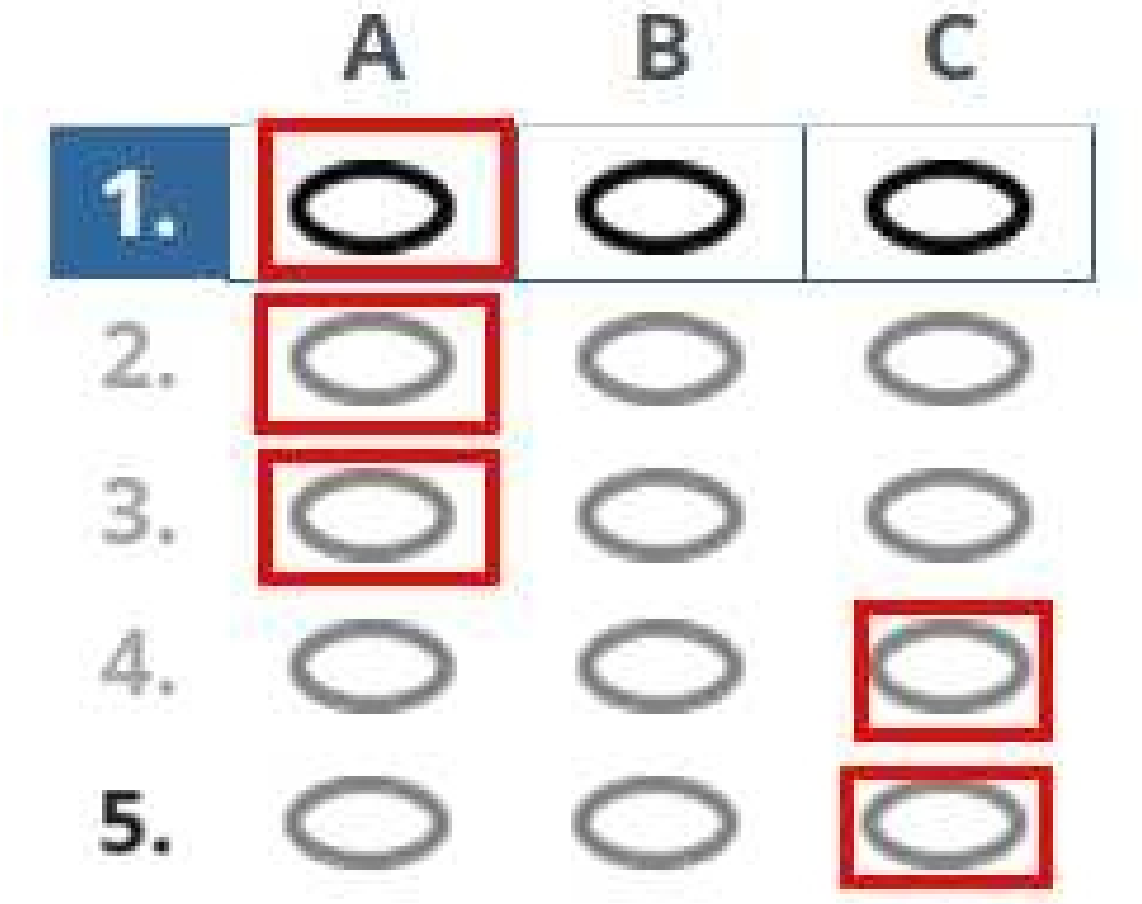
Column 2

Maintainability is a required attribute of the initial delivered solution

Deliver first, re-engineer later

Short-term, tactical solution

Answer:



Question 3. (Single Select)

Answer the following questions about the acceptance criteria within the project.

Decide whether the approach to setting and using acceptance criteria has been applied appropriately and select the response that supports your decision.

When specifying high-level prioritised requirements during Foundations, the Business Visionary has suggested that acceptance criteria for the requirement to "temporarily weatherproof the roof" should NOT be set until Solution Development Timebox A.

Is this an appropriate approach to setting high-level acceptance criteria?

A: Yes, because the Local Planning Authority Officer will set the acceptance criteria.
B: Yes, because acceptance criteria are NOT set before the Timeboxed work is started.
C: No, because by the end of Foundations the quality expectations and overall acceptance criteria for at least the first increment should have been set, and high-level acceptance criteria set for later increments.
D: No, because a Review Session should have been scheduled during Feasibility to enable the Solution

Development Team to validate their understanding of the Local Planning Authority Officer's expectations.

Answer: C

Explanation:

C . No, because by the end of Foundations the quality expectations and overall acceptance criteria for at least the first increment should have been set, and high-level acceptance criteria set for later increments.

Rationale:

In Agile Project Management, it's important to establish high-level acceptance criteria early in the project to guide development and ensure that the solution meets the business needs and quality expectations. The Foundations phase is when the project's scope, objectives, and methods are defined, including the acceptance criteria for the first increment and at a high level for subsequent increments. This ensures that everyone has a clear understanding of what "done" looks like before development begins, reducing the risk of misalignment and rework.

Question 4. (Single Select)

Answer the following questions about the acceptance criteria within the project.

Decide whether the approach to setting and using acceptance criteria has been applied appropriately and select the response that supports your decision.

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Answer: C

Explanation:

C . No, because by the end of Foundations the quality expectations and overall acceptance criteria for at least the first increment should have been set, and high-level acceptance criteria set for later increments.
Rationale:
In Agile Project Management, it's important to establish high-level acceptance criteria early in the project to guide development and ensure that the solution meets the business needs and quality expectations. The Foundations phase is when the project's scope, objectives, and methods are defined, including the acceptance criteria for the first increment and at a high level for subsequent increments. This ensures that everyone has a clear understanding of what "done" looks like before development begins, reducing the risk of misalignment and rework.

Question 5. (Single Select)

Answer the following questions about the acceptance criteria within the project.

Decide whether the approach to setting and using acceptance criteria has been applied appropriately and select the response that supports your decision.

At the beginning of Solution Development Timebox A, the Timebox is being

planned in detail. Although Foundations was conducted at a high level, the

Prioritised Requirements List was baselined. Now the Solution Development

Team is setting detailed acceptance criteria against each requirement.

Is this an appropriate approach to setting detailed acceptance criteria?

A: Yes, because acceptance criteria can only be understood at a high level during Foundations and will always need further investigation.
B: Yes, because the Solution Development Team members will be setting acceptance criteria for the first time during Solution Development Timebox A.
C: No, because the Solution Development Team should NOT be involved in setting acceptance criteria.
D: No, because acceptance criteria should be set in detail against each requirement during Foundations.

Answer: A

Explanation:

A . Yes, because acceptance criteria can only be understood at a high level during Foundations and will always need further investigation.

Rationale:

In Agile Project Management, while the Foundations phase does involve setting high-level expectations and a prioritized requirements list, the detailed acceptance criteria are often refined during the actual Solution Development iterations or timeboxes. This is because, as the work progresses, the team's understanding of the product grows, and they are better equipped to define detailed acceptance criteria that align closely with the customer's needs and the project's evolving context. It's a collaborative and iterative process, allowing for greater precision in defining what will make a particular feature or requirement acceptable.

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